

7mVYfUb [f]ZZ']b ' ?]f_Y` . 'DYfgÖb`]WXY`8UhYb
]a `8Uf_bYh`Ui Z[YhUi WX h°

B UW`Y]bYa `7mVYfUb [f]ZZ'Ui ZX]Y` ; Ya Y]bXY`?]f_Y`k i fXYb
dYfgÖb`]WXY`8UhYb`j YfÖZZYbh]WXh"8]Y`J Yfk U`hi b[`]bZcfa]Yfh
VYhfcZZYbY`6Øf[Yf"



?]f_Y`ž`8Yi hgWX`UbX`!`8]Y` ; Ya Y]bXY`?]f_Y`k i fXY`A]hY`A`Äfn
&\$&) `CdZYf`Y]bYg`[fUj]YfYbXYb`7mVYfUb [f]ZZg"8]Y`5b [fY]ZYfž
XYfYb`≠XYbh]hÄh`b]WXh`VY`Ub`bh]ghž`j YfÖZZYbh]WXh`Yb`gYbg]V`Y
dYfgÖb`]WXY`8UhYb`]a `8Uf_bYhž`k Ug`b]WXh`bi`f`X]Y` ; Ya Y]bXY`ž
gcbXYfb`Ui WX`X]Y`VYhfcZZYbYb`6Øf[Yf`]b`5`Ufa VYfY]hgWX`UZh
j YfgYhnhY"8]Y`< UW_Yf[fi ddYž`X]Y`XYb`5b [f]ZZ`Xi fWX`ZØ`fhYž
dfÄgYbh]Yfh`Ui Z`]\fYf`K YVg]hY`Y]b`Gma Vc`ž`XUg`Ub`XUg` 5i [Y
; chhYg`Yf]bbYfhž`i bX`VYhcbhž`XUgg`g]Y`]\fY`CdZYf`b]WXh`]a
5i ZhfU[`8f]hhYf`Ub [fY]Zh"8Yf`J cfZU`VYghÄh][hY`X]Y`J i `bYfUV]`]hÄh
ÖZZYbh]WXYf`J Yfk U`hi b[Yb`]b`6Yni [`Ui Z`7mVYf`_f]a]bU`]hÄh"

6YfY]hg`Ua`%("A`Äfn`k i fXY`XYf`7mVYfUb [f]ZZ`ZYgh[YghY`hž`k Ug
XUni`ZØ`fhYž`XUgg`X]Y`≠!GmghYa`Y`XYf` ; Ya Y]bXY`j cfØVYf[Y\YbX

j ca `BYm`[Ybca a Yb`k i fXYb"6YgcbXYfY
G]WYf\Y]hgj cf_Y\fi b[Yb`k i fXYb`[YhfcZYbži bX`YI hYfbY`#!
GdYn]U`]ghYb`i bhYfghØhnhYb`X]Y`K]YXYf\YfghY`i b[`XYf`GmghYa Y" `#
XYb`XUfUi Z`Zc`[YbXYb`HU[Yb`k i fXYb`X]Y`YfVYi hYhYb`8UhYb`]b
XfY]? UhY[cf]Yb`Y]b[YhY]`h"8]Y`YfghYb`VY]XYb`? UhY[cf]Yb
i a ZUggYb`VYgcbXYfg`gYbg]V`Y`8UhYbž ZØf`X]Y`gcZcfh][Y
A U» bU\ a Yb`YfZcfXYf`]W`g]bXž`gck]Y`dYfgcbYbVYnc[YbY`8UhYb
k]Y`BUa Yb`i bX`5XfYggYbž`X]Y`_Y]b`i ba]hY`VUfYg
A]ggVfUi W`gf]g]_c`XUfghY`Yb"8]Y`Xf]hhY`? UhY[cf]Y`VY]b\U`hYh
k Yb][Yf`_f]h]gWY`dYfgcbYbVYnc[YbY`8UhYbž`X]Y`_Y]bY
[YgcbXYfhY`#Zcfa Uh]cb`YfZcfXYfb"

J YfÖZZYb`h`]W`i b[`XYf`8UhYb`]a`8Uf_bYh

@Ui h`XYb`#Zcfa Uh]cbYb`XYf`; Ya Y]bXY`?]f_Y`k i fXY`Y]b`, VYfV`]W_
ØVYf`X]Y`YfVYi hYhYb`8UhYb`j YfgW`UZZh"8]Y`j YfÖZZYb`h`]W`hYb
#Zcfa Uh]cbYb`i a ZUggYb`8c_i a YbhY`XYf`ÖZZYb`h`]W`Yb`J Yfk U`hi b[
gck]Y`hY]`k Y]gY`Ui W`gYbg]V`Y`dYfgcbYbVYnc[YbY`8UhYb"8]Y
5b[fY]ZYf`[]b[Yb`\]YfVY]`k U\`cg]j cf`i bX`gi W`hYb`b]W`h`[Yn]Y`h
bUW`VYgh]a a hYb`#Zcfa Uh]cbYb"

8]Y`; Ya Y]bXY` \Uh`VYhfcZYbY`6Øf[Yf`]bZcfa]Yfh`i bX`k]fX`X]YgY
]b`XYb`_ca a YbXYb`HU[Yb`]b`6Yni [`Ui Z`\fY`]bX]j]Xi Y`Yb`8UhYb
_cbhU_h]YfYbž`]bgVYgcbXYfY`]a`<]bV`]W`_Ui Z`X]Y`VYgcbXYfg
gYbg]V`Yb`8UhYb": Øf`X]Y`8UhYb`XYf`nk Y]hYb`i bX`Xf]hhYb
? UhY[cf]Y`YfZc`[h`_Y]bY`[YgcbXYfhY`? cbhU_hUi ZbU\ a Yž`X]Y`6Øf[Yf
k YfXYb`Xi fW`#Zcfa Uh]cbYb`Ui Z`XYf`K YVgY]hY`Ui Z`XYa
@Ui ZYbXYb`[Y\U`hYb"

Hfchn`XYg`J cfZU`g`V`Y]VYb`V]g\Yf`<]bk Y]gY`Ui Z`Y]bYb
a]ggVfÅi W`]W`Yb`; YVfUi W`XYf`YfVYi hYhYb`8UhYb`Ui g"8YbbcW`
k YfXYb`X]Y`6Øf[Yf`Ui Z[YZcfXYfhž`k UW`gUa`ni `V`Y]VYb"8]Y
; Ya Y]bXY`\Uh`9a dZY`\i b[Yb`Ui g[YgdfcW`Ybž`i a`XUg`F]g]_c
Y]bYg`a Ö[`]W`Yb`8UhYba]ggVfUi W`g`ni`a`]b]a]YfYbž`k]Y`Yhk U`XUg
#bcf]YfYb`j YfXÅW`h][Yf`9!A U]gž`XUg`YbXYfb`j`cb`DUggk ÖfhYfb
gck]Y`X]Y`9]b]W`h`i b[`Y]bYf`&!; U`hcf!5i h\Ybh]Z]n]Yfi b["

F YU_h]cbYb`i bX`A U» bU\ a Yb`XYf`; Ya Y]bXY

: Øf: fU[Yb`ghY\h`X]Y ; Ya Y]bXY`i bhYf`XYf`9!A U]!5XfYggY
dfYggYfUht`_f`_Y`"XY`ni f`J YfZØ[i b["G]Y`UfVY]hYh`Yb[`a]h`XYb
8UhYbgW\i hnUi Zg]W\hgVY\ØfXYb`ni gUa a Ybž`i a `X]Y
5i gk]f`_i b[Yb`XYg`5b[f]Zg`ni `a]b]a]YfYb`i bX`J YfhfUi Yb
ni fØW`ni [Yk]bbYb" B UW\`XYa `5b[f]Z`V`]YV`XUg`F Uh\Ui g
j cfØVYf[Y\YbX`[YgW\`cggYbž`k Ug`X]Y`Ni [Àb[`]W`_Y]h`ZØf`X]Y
6Øf[Yf`Y]bgW`fÀb`_hY`"8]Y ; Ya Y]bXY`\Uh`YXcW`YfZc`[fY]W
A U» bU\`a Yb`ni f`K]YXYf\YfghY`i b[`]\fYf`#! ðZfUghfi `_hi f
Yf[f]ZYb`i bX`V]YhYh`Y]bYb ; fc» hY]`]\fYf`8]Ybgh`Y]ghi b[Yb
]bnk]gW`Yb`k]YXYf`Ub"

8]Y`F`Y]bdZU`n`VYf]W`hYh`ni XYa `ØVYf`X]Y`k Y]hfY]W`YbXYb
: c`[Yb`XYg`5b[f]Zg`i bX`h\Ya Uh]g]Yfh`X]Y`[YgY`gW`UZh]W`Yb`i bX
fYW`h]W`Yb`<YfUi gZcfXYfi b[Ybž`X]Y`g]W`Ui g`gc`W`Yb`J cfZÀ`Yb
Yf[YVYb"

8YhU]`g	
Cfh	?]f`_Y`ž`8Yi hgW\`UbX
EiY`Yb	<ul style="list-style-type: none"> • k k k "f`Y]bdZU`n"XY • k k k "_]f`_Y`"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`a Y]b!k]Yb`bYh