

G_UbXU`']b`6UX`<ca Vi f[.`5i Zgh]Y[`hfc hn Gd]Y`a Ub]di `Uh]cb `]b `; YZU\ f°

6UX`<ca Vi f[g`i » VU`j YfY]bY`]b`XYf`F Y`Y[Uh]cb.
9f[YVb]ggYžfYW h]W Y`5i gY]bUbXYfgYhni b[Yb`i bX
5i Zgh]Y[gW UbW`b`Ua` `%" "\$*" "&\$&)" "



6UX`<ca Vi f[ž`8Yi hgW`UbX`!`8]Y`F Y`Y[Uh]cbgfi bXY`ni f
: i » VU`!; fi ddYb`][U: fUb_Zi fh`K Ygh`]gh`Ua` -`" `> b]`&\$&) `VYYbXYh
k cfXYb`" `b`nk Y]YbhgW`Y]XYbXYb`Gd]Y`Yb`_cbbhY`XYf`J Z@
; Yfa Ub]U`- (`: fUb_Zi fh`a]hY]bYa` `&.%!G]Y[` [Y[Yb`X]Y`GdJ [[
\$) # - `6ca VYf`6UX`<ca Vi f[`i bX`X]Y: G; `6i f[!; fÄZYbfcXYž`X]Y
8`ž`GdcfhžFYi bXY`6UX`<ca Vi f[`=a]h`\$.&`VYg]Y[hYbž
ØVYfnYi [Yb`"8Ua]h`g]W`YfhYb`g]W` ; Yfa Ub]U`- (`i bX`6i f[!
; fÄZYbfcXYž`VY]`XYbYb` ; Yfa Ub]U`- (`a]h`+`Di b_hYb`i bX`) .'
HcfYb` [`ÄbnhYž`X]Y`VY[Y`fhYb`D`ÄhmY`]b`XYf`J YfVUbXg`][U`GØX`"8]Y
GdJ [[`6UX`<ca Vi f[`i bX`X]Y`8`ž`G: `=\\b[Y[Yb`a ØggYb`g]W`a]h
`k Y]`g`&`Di b_hYb`i bX`XYa` UVgW`bY]XYb`]b`XYf`F Y`Y[Uh]cb
ni žf]YXYb[YVYbž`k Ug`]\fY`<cZbi b[Yb`Ui ZXYb`5i Zgh]Y[`Ä`
VYYbXYhY`"GY]h`XYa` `9bXY`XYf`F Y`Y[Uh]cb`Ä`h`6UX`<ca Vi f[

YXcW`]b`XYf`K UfhYgW`Y]ZYž`k Ug`X]Y`9bhgW`Y]Xi b[`XYg
FY[]cbU`gdcfh[Yf]W`hg`VYhf]Zž"

„ VYf`X]Y`G]hi Uh]cb`fi bX`i a`J Z@; Yfa Ub]U`- (`k]fX`bcW`]a a Yf
X]g_i h]Yfh`9]b`Gd]Y`Yf`XYg`J YfY]bg`UhhY`UbgW`Y]bYbX`nk Y]
Gd]Y`Yfd`ÄggY`i bX`U`Uh`Ub`Y]bYa`HU[`ZØf`nk Y]j YfgW`Y]XYbY`HYUa`g
[Ygd]Y`h`8 Ug`FY[]cbU`gdcfh[Yf]W`h`VYZUbXž`XUgg`Yg`_Y]bY
<]bk Y]gY[UVž`XUgg; Yfa Ub]U`- (`j cb`X]YgYf`8 cddY`hÄh][_Y]h
k i gghY`8 YbbcW`_ÖbbhY`X]Y`DUfh]Y`nk]gW`Yb`; Yfa Ub]U`- (`i bX
XYf`GdJ [[`6UX`<ca Vi f[`bYi`Ub[YgYhnh`k YfXYbž`ZU`g`Y`hnhYfYf
]bbYf`U`V`j cb`XfY]`HU[Yb`Y]bYb`YbhgdFYW`YbXYb`5bhfU[`ghY`h`
8]Y`GdJ [[`Uh`VYfY]hg`6Yfi Ži b[`Y]b[Y`Y[hi bX`Y]bYb`5bhfU[`Ui Z
K]YXYfUi`ZbU`a`Y`XYg`J YfZU`fYbg`[YghY`h`A UbZfYX`Di fnž
GhY`j YfhfYhYbXYf`J cfg]hYbXYf`XYf`GdJ [[ž`Äi » YfhY`VYXYb`_]W`ž
XUgg`XYf`J YfY]b`XYfnY]h`ØVYf`_Y]bY`gd]Y`ZÄ`][Y`A UbbgW`UZh
j YfZØ[Y"

I b`_`UfY`9bhgW`Y]Xi b[Yb`ghY`Yb`VYj`cf

8]Y`U`_hi Y`Yb`9bhk]W`_i b[Yb`fi ZYb`I b`_`Uf`Y]hYb`Yfj`cfž
]bgVYgcbXYfY`bUW`XYf`9bhgW`Y]Xi b[`XYg`FY[]cbU`gdcfh[Yf]W`hgž
XUgg`X]Y`DUfh]Y`[Y[Yb`X]Y`GdJ [[`6UX`<ca Vi f[`b]W`h`bYi
Ui g[Ygd]Y`h`k]fX`i bX`XYf`U`bi b`Ub`XUg`J YfVUbXg[Yf]W`h
k Y]hYf[Y`Y]hYh`k]fX`8]YgYg`k]fX`g]W`Ua`8cbbYfghU[`i a`%(`I`f
a]h`XYf`5b[Y`Y[Yb`Y]h`VYZUggYb`8]Y`G]hi Uh]cb`_ÖbbhY`Yf`YV`]W`Y
: c[Yb`ZØf`X]Y`FY`Y[Uh]cb`i bX`X]Y`VYhfc`ZYbYb`J YfY]bY`UVYbž
k Ug`X]Y`5i Zgh]Y[gW`UbW`b`UbVY`Ub[h"

9]b`6`]W`_Ui Z`X]Y`<]bhYf[fØbXY`nY][hž`XUgg`XYf`J Z@; Yfa Ub]U`- (
g]W`ni bÄW`gh`ghUf`_]b`XYf`GU]gcb`dfÄgYbh]Yfh`UhhY`b`XYf
FY`Y[Uh]cb`k UfYb`g]Y`b`XYf`YfghYb`Fi bXY`Ui Z`X]Y`GdJ [[`\$) # -
6UX`<ca Vi f[`i bX`X]Y`8`Gdcfh`ZfYi bXY`6UX`<ca Vi f[`=gck]Y
X]Y`G; `6i f[!; fÄZYbfcXY`[Yhfc`ZYb`B UW`Y]bYa`ghUf`_Yb
GU]gcbUVgW`i gg`_cbbhYb`g]Y`g]W`X]Y`HY]`bU`a`Y`Ub`XYb
FY`Y[Uh]cbggd]Y`Yb`g]W`Yfb`HfU]bYf`G]Uf`8Ui X]`cVhY`X]Y
A UbbgW`UZh`ZØf`X]Y`J YfUfVY]hi b[`XYg`Di b`_hUVni [gi bX`X]Y`ghUf`_Y
F ØW`fi bXYž`X]Y`Ui Z`XYb`nk Y]hYb`D`Uhn`XYf`@[U`ZØ`fhy"

: Øf'XYb'GJ '\$+'<YXXYfb\Y]a 'j Yf'YZ'X]Y'GU]gcb'k Yb][Yf
 YfZFYi`jW" Hfchn'%)'; Y[YbhcfYb'_cbbhY'XYf'J YfY]b'ja
 9bX'_UggYa Ybh'XYb'Y`ZhYb'D`Uhn'j YfVi W\Yb" 'ΔfY'\$. ' !K Yfhi b['XYg
 Gd]Y`g'[Y[Yb'X]Y'Gdj [["'\$&'; f]Yg\Y]a žUi Z[fi bX'Y]bYg
 UV[YVfcW\YbYb'Gd]Y`gžZ]Y`bY[Uh]j ']bg'; Yk]W'h"DUi`]bi g': i b[
 j cb'<YXXYfb\Y]a 'Yf\Y'hY]bY'nY\b'Gd]Y`Y'i a ZUggYbXY'GdYffYž
 k Ug'X]Y'GWk]Yf][_Y]hYb'XYg'HYUa g'i bhYfghf]W" '8]Y'Gd]Y`Yf'XYg
 J YfY]bg'k UfYb']b'XYf'YfghYb'<U`VnY]hj]Y'j YfgdfYW\YbXž'_cbbhYb
 ^XcW`]b'XYf'nk Y]hYb'<U`VnY]h'b]W'h'a Y`f'VYghY\Yb"

5`Y'6`]W_Y'fi \Yb'Ymh'Ui ZXYa 'J YfVUbXg[Yf]W'h'i bX'XYggYb
 9bhgW\Y]Xi b[ž'X]Y'XUg'GW]W_gU`XYf'J YfY]bY']b'XYb'_ca a YbXYb
 K cW\Yb'a U» [YV`]W`VYY]bZi ggYb'k]fX" 'C V'g]W`X]Y'GdJ [['6UX
 <ca Vi f['bcW`<cZbi b[Yb'Ui ZXYb'5i Zgh]Y['a UW\Yb'_Ubbž'V`Y]Vh
 UVni k UfhYb"

8YhU]`g	
C fh	6UX`<ca Vi f[ž'8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "Zbd"XY •]bg]XYUa UhYi fZi ggVU`!Za "XY

6Ygi W\Yb'G]Y'i bg'Ui Z.'a Y]b!k]Yb"bYh