

B Yi Yg`Xi U`Yg`Ghi X]i a `]b`D\mg]ch\YfUd]Y ghUfhYh`]a `GUUf`UbX`

⇒ `GUUf`UbX`ghUfhYh`]a `<YfVgh`&\$&) `Y]b`Xi U`Yg`Ghi X]i a `]b
D\mg]ch\YfUd]Y`Ub`XYf`I b]_`]b]_`<ca Vi f[`a]h
]bhYfX]gn]d`]b`ÅfYa `: c_i g"



<ca Vi f[ž`8Yi hgW\`UbX`!`5V`<YfVgh`&\$&) `k]fX`]a `GUUf`UbX`Y]b
bYi Yg`Xi U`Yg`Ghi X]YbZUW`]b`D\mg]ch\YfUd]Y`Ub[YVchYbž`k Ug`Y]bY
VYXYi hYbXY`?ccdYfUh]cb`nk]gW\Yb`XYf`I b]_`]b]_`<ca Vi f[`i bX
XYf`I b]j Yfg]h`Åh`XYg`GUUf`UbXYg`ni f`: c`[Y`U`h`8Ua]h`_`ÖbbYb
5i gni V]`XYbXY`XYf`D\mg]ch\YfUd]Y`UV`XYa `nk Y]hYb
5i gV]`Xi b[g`U`f`Ub`XYf`I b]j Yfg]h`Åh`ghi X]YfYb`"8]Y`ghUUh`]W
UbYf`Ub`bhY`DfØZ b[`]a `5i gV]`Xi b[g[Ub[`k]fX`j cb`XfY]`k Y]hYfYb
GYa YghYfb`ZØf`XYb` 6UW\Y`cf`cZ`GW]YbW`fB`"GWŁ`]b
D\mg]ch\YfUd]Y`[YZc`[h`8]YgYg`]bbcj Uh]j Y`5b[YVchin]Y`h`XUfUi Z
UVž`X]Y`ϕ`hYfX]gn]d`]bUf]h`Åh`]b`XYf`D\mg]ch\YfUd]Y`ni `gh`Åf`_Yb"

8]Y`ϕ`U`hY`XYg`Ghi X]i a g]j YfbYhnYb`d\mg]ch\YfUdYi h]gW\Yg
K]ggYb`a]h`9ggYbnYb`Ui g`XYf`A YX]n]bž`9fb`Å`fi b[gk]ggYbgW\UZhž

8]ÅhYh]_i bX'Gdcfha YX]n]b" ðbgVYgcbXYfY'gc``Yb'X]Y'Ghi X]YfYbXYb
k]W\h][Y'H\Ya Yb'k]Y'9!<YU'h\ž8][]hU']g]Yfi b[ž'5'hYfgZc fgW\i b[ž
Gdcfhd\mg]ch\YfUd]Yž'5h\`Yh]_hfU]b]b['gck]Y
; Ygi bX\Y]hgk]ggYbgW\UZhYb'i bX'6Yhf]YVgk]fhgW\UZh'VYUfVY]hYb"
HUhgÅW\`]W\`VYgi W\Yb'X]YgY'Ghi X]YfYbXYb'hY]k Y]gY'X]Y' [`Y]W\Yb
; fi bX_i fgY'k]Y'A YX]n]bghi X]YfYbXYž'k Ug'XYb']bhYfX]gn]d`]bÅfYb
5bgUhn'i bhYfghfY]W\h"

J c fUi ggYhni b[Yb'ZØf'XYb'Ghi X]Yb[Ub[

8]Y'J c fUi ggYhni b[Yb'ZØf'XUg'Xi U'Y'Ghi X]i a `]b'D\mg]ch\YfUd]Y
j Uf]]YfYb'Y'bUW\<cW\gW\i `Y" ð`XYf'F Y[Y`]]gh'X]Y'U` [Ya Y]bY
<cW\gW\i `fY]ZY'f5V]hi fL'cXYf': UW\cW\gW\i `fY]ZY'fi UW\UV]hi fL
YfZcfXYf']W" `5`YfX]b[g]gh'Yg'Ui W\]b'VYgh]a a hYb': Å`Yb'a Ò[`]W\ž
c\ bY'5V]hi f'Y]bni ghY][Yb"J c f'Ghi X]YbVY[]bb'a i gg'ni XYa `Y]b
J YfhfU[`a]h'Y]bYf'6Yfi ZgZUW\gW\i `Y'ZØf'D\mg]ch\YfUd]Y'j c f`Y[Yb"
6Yk YfVi b[Yb'Ub'6Yfi ZgZUW\gW\i `Yb'gYhnYb'Y]b'A]bXYghU'hYf'j cb
%+`X\ fYb'j c fUi gž'i bX'ni gÅh`]W\`_ØbbYb'J c fghY`i b[g[Ygd fÅW\Yž
HYghg'cXYf'DfU_h]_U` [YZcfXYfh'k YfXYb"

DYfgØb`]W\Y'5bZcfXYfi b[Yb'Ub'X]Y'Ub[Y\YbXYb
D\mg]ch\YfUdYi hYb'i a ZUggYb']bgVYgcbXYfY
9]bZØ\`i b[gj Yfa Ò[Yb'gck]Y' [i hY'?ca a i b]_Uh]cbgZÅ\ [_Y]hYb']a
I a [Ub[`a]h'A YbgW\Yb" ; YXi `X'i bX'XUg'J Yfa Ò[Ybž'ni ni \ØfYbž
g]bX'YggYbh]Y`Y': Å\ [_Y]hYbž'i a `X]Y'DfcV`Ya Y'XYf'DUh]YbhYb'ni
j YfghY\Yb"9]b'U` [Ya Y]bYg' ðbhYfYggY'Ub'a YX]n]b]gW\Yb'H\Ya Yb
]gh'XUVY]'j cb'J c fhY]"

D\mg]ch\YfUd]Y'i bX']\fY'<YfUi gZcfXYfi b[Yb

D\mg]ch\YfUdYi hYb'VYgW\ÅZh][Yb'g]W\`b]W\h'bi f'a]h'6Yk Y[i b[
i bX'6Yk Y[`]W_Y]h']\fYf'DUh]YbhYbž'gcbXYfb'a ØggYb'Ui W\
?Ybbhb]ggY'ØVYf'j YfgW\]YXYbY'?fUb_\Y]hgV]'XYf'i bX
F]g]_cZU_hcfYb'\UVYbž'X]Y'XYb'6Yk Y[i b[gUddUfUh'VYhfYZZYb"Ni
XYb'\Åi Z][ghYb'F]g]_cZU_hcfYb'nÅ\`Yb'6Yk Y[i b[ga Ub[Yž
gW\`YW\hY'9fbÅ\fi b[`i bX'F Ui W\Yb"9]bgW\ fÅb_i b[Yb']a
6Yk Y[i b[gUddUfUh'hfYhYb'ni XYa `Åi Z][`]a `ZcfhgW\ fY]hYbXYb
5`hYf'Ui Z'

GY]h'9bXY'XYg'j Yf[Ub[YbYb'>J\fyg'gc``ni XYa 'Y]bY'bYi Y
 J YfcfXbi b['XYb'Ni [Ub['ni f'D\mg]ch\YfUd]Y'Yf'Y]W\hYfb""9g'V'Y]Vh
 UVni k UfhYbž'k]Y'g]W\XUg'bYi Y'Xi U'Y'Ghi X]i a 'Ui Z'X]Y'E i U'hÅh
 XYf'5i gV]'Xi b['i bX'X]Y'gdÅhYfY'DfUI]g'XYf'D\mg]ch\YfUd]Y'ja
 GUUf'UbX'Ui gk]f_Yb'k]fX"

: Øf'k Y]hYfY'ϕZcfa Uh]cbYb'ØVYf'XUg'Xi U'Y'Ghi X]i a 'j]b
 D\mg]ch\YfUd]Y'_ÖbbYb'ϕhYfYgg]YfhY'X]Y'6Yf]W\hYfghUhi b['j cb'
 GF'gck]Y'K Y[k Y]gYf'8i U'Yg'Ghi X]i a '\YfUbn]Y\Yb"

8 YhU]`g	
C fh	<ca Vi f[ž'8Yi hgW\`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "gf"XY • k k k "k Y[k Y]gYf!Xi U'Yg! ghi X]i a "XY

6Ygi W\Yb'G]Y'i bg'Ui Z.'a Y]b!k]Yb"bYh