

A]YhYb`]a`GUUf`UbX`ghY][Yb`fUgUbh. K c\b fUi a`k]fX`ni f`A Ub[Y`k UfY`

GhY][YbXY`A]YhYb`]b`<ca Vi f[.`8; 6`k Ufbh`j cf
K c\b fUi a`a Ub[Y`i bX`ZcfXYfh`Y]bYb`Ghcd`XYf
A]YhdfY]gUbgh]Y[Y`]a`GUUf`UbX`



<ca Vi f[ž`8Yi hgW`UbX`!`b`8Yi hgW`UbX`dfchYgh]YfYb`XYfnY]h
j]Y`Y`A YbgW`Yb`[Y[Yb`X]Y`ghUf`_`ghY][YbXYb`A]YhYb`ž`X]Y`]b`XYb
`YhYb`b`>`fYb`Y]bY`_`f]h]gW`Y`<`O`Y`YffY]W`h`UVYb`"6YgcbXYfg
VYhfcZYb`]gh`XUg`GUUf`UbX`ž`k`c`X]Y`A]YhdfY]gY`Yf`YV`]W`[Ygh]Y[Yb
g]bX`"8Yf`8Yi hgW`Y`; Yk Yf`_`gW`UZh`gVi bX`fB; 6k`Ufbh`j cf`Y]bYf
Ub[YgdUbbhYb`@U[Y`Ui Z`XYa`K c\b`i b[ga Uf`_`h`i bX`i bhYfghY]W`hž
XUgg`VYnU`UVYf`K c\b fUi a`]b`Gh`XhYb`k]Y`GUUfVf`ØW`Yb`]a`a Yf
fUfYf`k]fX`" @Ui h`8; 6!GUUf!7`YZH]a`c`5`f`a Ub[Y`h`Yg`b]W`h`i`b`f`]b
XYf`@UbXYg`Ui dhghUXhž`gcbXYfb`Ui W`]b`UbXYfYb`gUUF`AbX]gW`Yb
Gh`XhYb`Ub`UX`Äei UhYa`K c\b fUi a`"8]Y`A]YhdfY]gY`ghY][Yb
gW`bY`Y`f`U`g`X]Y`9]b`_`ca`a Yb`XYf`6`Øf[Yf`ž`k`Ä`fYbX`ni`g`Ä`h`i]W`Y
Z]b`Ub]Y`Y`6Y`Ughi b[Yb`Xi fW`i`b`ZUh]cb`i bX`c`Y`9bYf[]YdfY]gY
X]Y`G]hi Uh]cb`k`Y]hYf`j`YfgW`ÄfZYb`

9]bY`XYhU]`YfhY`5bU`mgY`XYf`A]YhdFY]gYbhk]W_`i b[`]a `GUUf`UbX
nY][hž`XUgg`X]Y`A]YhdFY]gY`]b`XYb`YhnhYb`nY`b`đ\`fYb`nk]gW`Yb
&&ž `i `]b`GUUf`ci]g`V]g`\]b`ni `U`Ufa]YfYbXYb`) (ž%`i `]b`<ca Vi f[
[Ygh]Y[Yb`g]bX`<ca Vi f[`j YfnY]W`bYh`XUa]h`X]Y` \`ÖW`ghYb
A]YhghY][Yfi b[Yb`U`Yf`?fY]ggh`XhY`"8Yf`8; 6`VYhcbhž`XUgg`]a`a`Yf
a`Y`f`A`YbgW`Yb`VYXfc`h`g]bXž`\`fY`K`c`b`i`b[Yb`ni `j`Yf`]YfYb`cXYf
Ui`g`[Yk`c`b`hYb`J]YfhY`b`j`YfXf`Ab[h`ni`k`YfXYb`"I`a`X]YgYa`HfYbX
Ybh[Y[Ybni`k`]f`_Ybž`Zc`fXYfh`XYf`8; 6`Y]bYb`gYW`g`Ä`f][Yb
A]YhYbghc`dd`U`g`A]bXYgha`U»`bU`a`Y`"I`bhYfgh`Ø`hnhk]fX`X]YgY
:`cfXYfi`b[`Xi`fW`X]Y`?`Ua`dU[bY`A]YhYbghc`dd`ž`X]Y`VYfY]hg
j`YfgW]YXYbY`5_h]cbYb`k]Y`?`i`bX[YVi`b[Yb`i`bX`; Ygd`f`AW`Y`a`]h
6Yhfc`ZY`bYb`cf[Ub]g]Yfh`\`Uh`

5_hi`Y`Y`A]YhdFY]gYbhk]W_`i b[

8]Y`U_hi`Y`Y`9bhk]W_`i b[`nY][hž`XUgg`X]Y`BYhcb`U`ha]YhYb`]a
GUUf`UbX`]bbYf`\`U`V`XYg`Y`hnhYb`đ\`fYg`i`a`&ž`i`[Ygh]Y[Yb`g]bX`"
`đ`GUUfVf`Ø`W`Yb`k`i`fXYb`hY]`k`Y]gY`gc[Uf`A]YhghY][Yfi b[Yb`j`cb`V]g
ni`&) `i`VYc`VUW`hYh`"8]Y`@`JbXYgVUi`gdUf`_UggY`GUUf`f`@6`GŁ`g]Y`\`h
nk`Uf`Y]bY`fY`Uh]j`VYggYfY`G]hi`Uh]cb`]a`GUUf`UbX`]a`J`Yf[`Y]W`ni
UbXYfYb`6i`bXYg`Ä`bXYfbž`k`Y]gh`Y`Xc`W`Ui`Z`XYb`Yf`\`YV`]W`Yb
A`Ub[Y`Ub`VYnU`\`VUfYa`K`c`b`fUi`a`]\]b`"8Yf`6Ui`VYghUbX`]a
GUUf`UbX`]ghj`YfU`hYhž`i`bX`Yg`a`Ub[Y`h`Ub`5bfY]nYb`ZØf
BYi`VUi`hYb`"<c`Y`6Ui`_cghYb`ZØf`BYi`VUi`hYb`gck]Y`UbghY][YbXY
6YghUbXga]YhYb`hfU[Yb`ni`f`6Y`Ughi`b[`XYf`A]YhYf`VY]"`@Ui`h`@6`G
]gh`Yg`ZØf`6Ui`hfÄ[Yf`bU`Yni`i`ba`Ö[`]W`ž`K`c`b`i`b[Yb`i`bhYf`Y]bYa
DfY]g`j`cb`") \$`\$`9i`fc`dfc`E`i`UXfUha`YhYf`ni`VUi`Yb`"

8]Y`G]hi`Uh]cb`k]fX`ni`g`Ä`h`W`X`i`fW`j`YfgW]YXYbY`: U`hcfYb`k]Y
X]Y`:`Ø`W`h]b[g_f]gYž`X]Y`5i`gk]f_i`b[Yb`j`cb`7cfc`bU`gck]Y`XYb
I`_fU]bY`_f]Y[`k`Y]hYf`YfgW`k`Yfh`"8Yf`gUUF`Ä`bX]gW`Y`A]YhYfVi`bX
gd]f]W`h`j`cb`Y]bYf`A]YhdFY]ggd]fU`Yž`X]Y`Ui`g`XYf`U_hi`Y`Y`b
k]fhgW`U`Z`h]W`Yb`@U[Y`fYgi`h]Yfh`"8]Y`: cfXYfi`b[`bUW`Y]bYf
9]bZØ`\fi`b[`Y]bYf`A]YhdFY]gVfYa`gY`k]fX`Ui`hYfž`i`a`X]Y
A]YhghY][Yfi b[Yb`]b`Ub[Ygd`UbbhYb`K`c`b`i`b[ga`Ä`f`hYb`ni
VY[fYbnYb`"8]YgY`A]YhdFY]gVfYa`gY`_Ö`bbhY`a`Ul]a`U`%\$`i`Ø`VYf
XYf`c`fhg`Ø`V`]W`Yb`J`Yf[`Y]W`ga]YhY`ni`UggYbž`[]h`Y`Xc`W`b]W`h`ZØf
BYi`VUi`hYb`cXYf`i`a`ZUggYbX`gUb]YfhY`C`V`Y`_hY`"6Ygc`f[b]gYffY[YbX

]ghž'XUgg'XUg'GUUF'UbX'ni 'XYb'UW'h'6i bXYg'ÀbXYfb' [Y\ Òfhž']b
XYbYb'X]Y'A]YhdfY]gVfYa gY'V]g'Ub['b]W'h'5bk YbXi b['Z]bXYh"

5i gV`]W_`i bX': cfXYfi b[Yb

8Yf'A]YhYfVi bX'\Uh'ni XYa 'Y]bY': cfXYfi b['bUW'XYa '6Ui 'j cb
a]bXYghYbg', \$\$\$'Gcn]U`k c\bi b[Yb'Zcfa i `]Yfh"l a 'ja 'gcn]U`Yb
K c\bi b[gVUi ': cfhgW`f]hhY'ni 'Yfn]Y`Ybž'a ØggYb'X]Y'6Ui _cghYb
[YgYb_hi bX'X]Y'5i ZU[Yb'Ub[YdUggh'k YfXYbž'c\bY'X]Y'G]W`Yf\Y]h
XYf'6Ui dfc`Y_hY'ni '[YZÀ\FXYb"'=a 'Bcj Ya VYf'&\$&('ghY`hY'XYf
gUUF'ÀbX]gW`Y'6Ui a]b]ghYf'æghY]bY'bYi Y'@UbXYgVUi cfXbi b[
j cfž'X]Y'XUfUi Z'UVn]Y'hž'X]Y'VØfc_fUh]gW`Yb'<ØfXYb'VY]a '6Ui Yb
ni 'Yf`Y]W`hYfb"'8cW`cV'X]YgY'A U»bU\`a Yb'Ui gfY]W`Ybž'i a 'XYa
K c\b fUi a a Ub[Y`i bX'XYb'ghY][YbXYb'A]YhdfY]gYb
YbhgW`Y]XYbX'Ybh[Y[Ybni hfYhYbž'V`Y]Vh'UVni k UfhYb"

8; !GUUF'i bX'UbXYfY' ðhYfYggYbj YfhfYhYf'k YfXYb'k Y]hYf\]b'ZØf
J YfVYggYfi b[Yb'_Àa dZYbž'i a 'Y]bY'K c\b]g]hi Uh]cb'ni 'gW`UZZYbž
X]Y'ZØf'U`Y'6Øf[Yf'ja 'GUUF'UbX'`YVYbgk Yfh'V`Y]Vh" GhYfb
VYf]W`hYhj cb'XYb'Ub\U`hYbXYb'DfchYghYbž'k À\fybX'GF`X]Y
<YfUi gZcfXYfi b[Yb'ZØf'A]YhYf'bcW`Y]ba U`j YfXYi h]W`h"

8YhU]`g	
C fh	<ca Vi f[ž'8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none">• k k k "ghYfb"XY• k k k "gf"XY

6Ygi W`Yb'G]Y'i bg'Ui Z. 'a Y]b!k]Yb"bYh