

DYh]h]cb '[Y[Yb`bYi Yg`>U[X[YgYhn.
K]`Xh]YfY`i bhYf`8fi W_`]b`F @D`

DYh]h]cb`ZcfXYfh`Ghcd`XYf`Bcj Y`Y`XYg`@UbXYg`U[X[YgYhnYg
]b`F`Y]b`UbX!DZU`n`"N]Y`. `BUh fgW`i hn`i bX`Ni gUa a YbUfVY]h
a]h`9I dYfhYb`"



F`Y]b`UbX!DZU`n`ž`8Yi hgW`UbX`!`9]bY`U`_hi Y`Y`[YghUfhYhY
DYh]h]cb`ZcfXYfh`XYb`Ghcd`XYf`[Yd`UbhYb`Bcj Y`Y`XYg
@UbXYg`U[X[YgYhnYg`]b`F`Y]b`UbX!DZU`n`" `h]Uhc`f`8`Ub]Y`6`Ugh]Ubž
6Yfi Zg`À[Yf`i bX`<Y[Yf]b[`Y]hYfž`\\Uh`g]W`a]h`X]YgYf`h]Uh] Y`Ub
XYb`@UbXhU[`F`Y]b`UbX!DZU`n`ž`XUg`i a k Y`ha]b]ghYf]i a `gck]Y`Ub
X]Y`vfy]hy`² ZYbh]W`_Y]h[Yk`UbXh`8]Y`DYh]h]cb`f]W`hYh`g]W`Ui W`
Ub`H]Yf!`i bX`BUh fZFYi bXYž`X]Y`g]W`ZØf`XYb`GW`i m`XYf`K]`Xh]YfY
i bX`XYfYb`@YVYbgf`Ài a Y`Y]bgYhnYb`"8Yf`5i Zfi Z`_f]h]g]Yfh`X]Y
[Yd`UbhY`; YgYhnYg`AbXYfi b[`U`g` fYU`]h`hgZYfbž`k]`XZY]bX`]W`i bX
[YZ`A`f`]W`i bX`VYhcbh`X]Y`B`chk`YbX][`_Y]hž`Y]bY`dfUI]gbU`Y`i bX
bUhi fgW`i m[YfYW`hY`5`hYfbUh]j Y`ni `Ybhk]W`_Y`bž`X]Y`]b
Ni gUa a YbUfVY]h`a]h: UW`Yi hYb`Ui g`>U[Xž: c fghž`@UbXk]fhgW`UZh
i bX`K]`XV]c`c[]Y`YfUfVY]hYh`k]fX`"

6Ugh]Ub` \YVh` \Yfj c fž`XUgg`X]Y`Bcj Y`Y`XUg`Df]bn]d`XYg
fYgdY_hj c`Yb`i a [Ub[g`a]h`K]`Xž`Ui W`VY`_Ubbh`U`g
K U]X[YfYW`h][_Y]hž[YZ`A`fXYh`"8]Y`J Yf`A`bXYfi b[Yb`g]bX`b]W`h`bi f
Y]bY`6YXfc` \i b[`Z0f`X]Y`K]`Xh]YfYž`gcbXYfb`k 0fXYb`Ui W`ni`a Y` \f
GhfYgg`i bX`GW`A`XYb`]b`K U`X`i bX`:`Y`X`Z0`fYb`" ? f]h]_Yf`VY`Z0fW`hYb
gc[Uf`Y]bY`Ni bU`a Y`XYf`60fc`_fUh]Y`i bX`Y]bY`5VbU`a Y`XYf
hUhg`A`W`]W`Yb`<Y[Y`" K]f`Zc`fXYfb`Y]b`>U[X[YgYhnž`XUg`Ui Z`K]ggYbž
9fZU`fi b[`i bX`Ni gUa` a YbUfVY]h`VYfi `hž`UbghUhh`Ui Z`X`Yc`c[]Y`ž
gc`6Ugh]Ub`"

F YW`h`]W`Yf`? c b hYI h`XYg`>U[X[YgYhnYg

8]Y`XYfnY]h[Y`hYbXYb`[YgYhn`]W`Yb`F U`a YbVYX]b[i b[Yb`Z0f`X]Y
>U[X`]b`8Yi hgW`U`bX`VUg]YfYb`i bhYf`UbXYfYa`Ui Z`XYa
6i bXYg`U[X[YgYhn`f6>U[X; Łj cb`%- +*žk Y`W`Yg`ni `Ynh`%- ,
[Y`A`bXYfh`k i fXYž`i bX`XYf`6i bXYgk]`XgW`i hnj YfcfXbi b[
f6K]`XGW`J Łj cb`%- ,) "8 Ug`@UbXYg`U[X[YgYhn`_Ubb`Ui Z`Y]bY
`Ub[Y`; YgW`]W`hY`ni f0W`_V`]W`Ybž`bUW`XYa`Yg`Ua`) " : YVfi Uf
%- +- `]b`? fUZi`hfUh`"Y`hYfY`@UbXYgj YfcfXbi b[Yb`k i fXYb`Xi fW`X]Y
U`_hi U`]g]YfhY`@UbXYg`U[Xj YfcfXbi b[`f@> C Łž`X]Y`gY]h`&\$%` ` [0`h][
]ghž`YfgYnh`"

0`F` \Y]b`UbX!DZU`n`ghY` \Yb`X]Y`U`_hi Y`Y`b`F Y[Y`i b[Yb`i bX
>U[XnY]hYb`Ui Z`XYf`K YVg]hY`XYg`A]b]ghYf]i a g`Z0f`i a k Y`hž
@UbXk]fhgW`U`Zž`9fb`A`fi b[ž`K Y]bVUi`i bX`:`c fghYb`ni f`J YfZ0[i b["
9g[]Vh`XUVY]`Y]bY`Yb[Y`Ni gUa` a YbUfVY]h`a]h`UbXYfYb
A]b]ghYf]Yb`gck]Y`XYf`GhUUhg`_Ubn`Y]ž`i a`X]Y`6YfY]hgY`i b[`X]YgYf
F YW`hgj c fgW`f]žhYb`]a` 0bhYfbYh`ni`i [Yk`A`f`Y]ghYb`" 0bhYfYgg]YfhY
_0bbYb`g]W`0VYf`X]Y [Y`hYbXYb`J c fgW`f]žhYb`]bZcfa`]YfYb`i bX`X]Y
; YgYhnYghYI hY`Y]bgY` \Ybž`X]Y`cZZ]n]Y`i [YbY`a] [h`g]bX`"

8]Y`F YU`_h]c b Yb`Ui Z`X]Y`DYh]h]c b

8]Y`DYh]h]c b`ni a`Ghcdd`XYf`Bcj Y`Y` \U`h`VYfY]hg`j]Y`Y`i bhYfgh0hnYf
Ui g`XYf`>A` [YfgW`U`Zi` [YZ` bXYbž`X]Y`g]W`Z0f`Y]bY`bUW` \U`h][Y`>U[X
i bX`XYb`GW`i hn`XYf`BUhi`f`Y]bgYhnYb`"8]Y`VYgcf[hYb`60f[Yf`i bX
BUhi`f`]YV` \UVYf`a` UW`Yb`_`Ufž`XUgg`Y]bY` , VYfUfVY]hi b[`XYf
[Yd`UbhYb`Y`bXYfi b[Yb`Xf]b[YbX`bchk YbX][`]gh`6Ugh]Ub`i bX

gY]bY`I bhYfghØhnYf`cZZYbž`XUgg`]\fY`Gh]a a Y`[Y\Öfh`k]fX`i bX`Y]b
I a XYb_Yb`]b`XYf`dc`]h]gWXYb`@UbXgWUZh`ghUhhZ]bXYh"

⊖`XYf`VfY]hYb`² ZZYbh`]W_X]h`k]fX`XUg`H\Ya U`⋈[X`ni bY\`a YbX
X]g_i h]Yfh`Jcf`XYa`<]bhYf[fi bX`XYf`Ö_c`c[]gWXYb
<YfUi gZcfXYfi b[Yb`i bX`XYg`K]`Xh]YfgW`i hnYg`ghY`h`X]Y`: fU[Yž
k]Y`Y]bY`VU`UbW`nk]gWXYb`XYa`bch`k YbX][Yb`K]`XVYghUbX`i bX
XYb`⊖hYfYggYb`XYf`@UbXk]fhYž`⋈[Yf`i bX`BUhi fgWØhnYf
[YgWUZZYb`k YfXYb`_Ubb`"8]Y`: fU[Y`V`Y]Vhž`cV`X]Y`DYh]h]cb`i bX
XYf`XUa`]h] YfVi bXYbY`8fi W`_Ui ZX]Y`Dc`]h]_`Y]bY`UV[YgWk`ÅW`hY
: Uggi b[`XYg`; YgYhnYgYb`hk i fZg`ni f`: c`[Y`\UVYb`k YfXYb"

K Y]hYfY`⊖Zcfa Uh]cbYb`ni f`DYh]h]cb`g]bX`Ui Z`cdYbdYh]h]cb`"XY`ni
Z]bXYbž`k Å`fYbX`fYW`h]WXY`5gdY`_hY`XYg`⋈[X[YgYhnYg`XYhU]`Yfh
Ui Z`k U`X`"f`d`"XY`Yf`Åi hYfh`k YfXYb"

8YhU]`g	
Cfh	F\Y]b`UbX!DZU`nž`8Yi hgW`_UbX
EiY`Yb	<ul style="list-style-type: none">• k k k "cdYbdYh]h]cb`"XY• k k k "k U`X`"f`d`"XY

6Ygi WXYb`G]Y`i bg`Ui Z.`a Y]b!k]Yb`"bYh