

: fY]Y`K Å\`Yf`]b`F`Y]b`UbX!DZU`n. `xUW]a
GhfY]h`k]``X]Y`F`Y[]Yfi b[°

8]Y': fY]Yb`K Å\`Yf`F`Y]b`UbX!DZU`n`gYhnYb`Ui Z`xUW]a `GhfY]h
U`g`Gd]hnYb_UbX]XUhYb`ZØf`X]Y`@UbXhU[gk U\`&\$&*`i bX
ghfYVYb`g]YVYb`DfcnYbh`Ub"



6]hVi f[ž`8`Yi hgW]`UbX`!`8]Y': fY]Yb`K Å\`Yf`]b`F`Y]b`UbX!DZU`n
\UVYb`Ua`V]h]cb]YfhY`D`ÀbY`ZØf`X]Y`UbghY`YbXY`@UbXhU[gk U\`Ua
&`" `A`Àfn`&\$&*`" `Àf`N]Y``]gh`Ygž`Y]b`9f[YVb]g`j`cb`g]YVYb`DfcnYbh
XYf`Gh]a`a`Yb`ni`YffY]W]Yb`"Gd]hnYb_UbX]XUh`XYf`DUfhY]`k`]fX
xUW]a`GhfY]hž`XYf`U`hi`Y``]a`9i`fcdUdUf`Ua`Ybh`g]hnh`8]YgY
bZcfa`Uh]cb`k`i`fXY`Ua`]: fY]hU[`cZZ]n]Y``VY`_Ubbh[]Y[YVYbž
bUW]XYa`GhfY]h`Ua`A`]h`k`cW`*`\$`>\`fY`U`h`k`i`fXY"

8]Y': fY]Yb`K Å\`Yf`\UVYb`g]W]ni`a`N]Y``[YgYhnhž]b`XYb
F`Y[]Yfi b[gUddUfUh`Y]bni`hfYhYb`i`bX`XUg`VØf[Yf`]W]Y`@U[Yf`ni
ghÀf`_Yb`"?`cb`_fYhY`?`cU`]h]cb`gUVgdfUW]Yb`g]bX`U``YfX]b[g`ZY`\`YbXž
k`]Y`X]Y`DUfhY]`VYhcbh`": Øf`X]Y`K`U\`Ua`" `*`"GYdhYa`VYf`ghY`\h
ni`XYa`X]Y`5Vgh]a`a`i`b[`ØVYf`X]Y`@UbXYg`]ghY`]b`6]hVi f[`Ubž`VY]

XYf`GhfY]h`U`g`@]ghYbd`Uhn`Y]bg`_UbX]X]Yfh" `@]gU!A Uf]Y`>W_Y`i bX
7`f]gh]Ub`N`OdZM`Yb`Zc`[Yb`Ui ZXYb`D`ÀhnYb`nk Y]`i bX`XfY]"

J ca `@UbXfUh`ni f`@UbXhU[gZfU`_h]cb

æUW]a `GhfY]h`U`h`Y]bY`Ub[Y`dc`h]gW`Y`? Uff]YfY`\\]bhYf`g]W`" J cf
gY]bYa `9]bni [`]b`XYb`@UbXhU[`]a `A`Àfn`&\$`%`k Uf`Yf`nk `Ò`Z`>\\fY
`Ub[`@UbXfUh`XYg`9]ZY`_fY]gYg`6]hVi f[!DfØa " `a `@UbXhU[
ØVYfbU`a `Yf`XYb`J`cf]g]hn`XYf`gYW`g_`ÒdZ[Yb`fU`_h]cb`XYf`fY]Yb
K`À`\\Yf`ž`X]Y`Y`XcW`]a `ž`b]`&\$`&(`nYfVfUW`ž`bUW`XYa `GhfY]h
YfZc`[fY]W`ZØf`XUg`9i fcdUdUf`Ua`Ybh`_UbX]X]YfhY`i bX`gY]b
@UbXhU[ga`UbXUh`Ui Z[UV"

⇒bYf`U`V`XYf`f`Y]b`UbX!dZ`À`n]gW`Yb`fY]Yb`K`À`\\Yf`U`h`Y`g`gY]h`Yf
nU`\\fY]W`Y`]bhYfbY`8]ZYfYbnYb`[Y[YVYb`ž`X]Y`ni f`5i ZØgi b[`XYf
i fgdfØb[`]W`Yb`fU`_h]cb`ZØ`fhYb`"5`_hi`Y`UfVY]hYb`X]Y
j`YfV`]YVYbYb`j`]Yf`5V[YcfXbYhYb`U`g`dUf`Ua`YbhUf]gW`Y`fi`ddY
i bX`VYghY`Yb`Ui`g`<Y`[Y`GW`k UV`ž`@]gU!A Uf]Y`>W_Y`ž`DUhf]W`?`i`bn
i bX`GhYd`Ub`K`YZY`gW`Y]X`"8]Y`Ni`gUa`a`YbUfVY]h`]bbYf`U`V`X]YgYf
;`fi`ddY`gW`Y]bh`g]W`a`]hh`Yfk`Y]Y`j`YfVYggYfh`ni`\\UVYb`ž`gcXUgg
K`YZY`gW`Y]X`HY]`XYg`K`U`_Ua`dZ`hYUa`g`k`YfXYb`gc`"

K U`_Ua`dZUi`Zfi`ZY`i`bX`H`\\Ya`Yb

8]Y`fY]Yb`K`À`\\Yf`gY`Yb`g]W`U`g`dUf`Ua`YbhUf]gW`Yb`5fa`XYf
_ca`a`i`bU`Yb`9VYbY`i`bX`ZcfXYfb`a`Y`f`Z]bUbn]Y`Y`A`]hhY`gck`Y
gh`À`f`_YfY`A`]hgdUW`Y`ZØf`X]Y`;`Ya`Y]bXYb`"9]b`nYbhU`Y`g`5b`Y[Yb
]a`K`U`_Ua`dZ]`gh`Ui`»`YfXYa`XYf`6Øfc`_fUh]YUVVUi`" <]YfVY]`k`]fX
i`bhYf`UbXYfYa`Y]bY`FYXi`n]Yfi`b[`j`cb`nk`Y]`XYf`bYi`b`A`]b]ghYf]Yb
gck`Y`Y]bY`C`dh]a`]Yfi`b[`XYg`j`Yfk`U`hi`b[`gdYfgcbU`g`[YZcfXYfh"

5_hi`Y`Y`i`a`ZfU[Yb`nY][Yb`ž`XUgg`X]Y`Ni`gh]a`a`i`b[`ZØf`X]Y`fY]Yb
K`À`\\Yf`]b`f`\\Y]b`UbX!DZU`n`VY]`Yhk`U`j`]Yf`Dfc`nYbh`]Y[`hž`k`Ug`]`fY
dc`h]gW`Yb`5a`V]h]cbYb`j`cf`Y]bY`<YfUi`gZcfXYfi`b[`ghY`h`Hfcm`XYf
]bhYfbYb`Dfc`V`Ya`Y`i`bX`XYf`fY`Uh]j`[Yf]b[Yb`A`h[`]YXYfnU`\\`j`cb
fi`bX`%`%`\$`\$`A`h[`]YXYfb`k`c`Yb`X]Y`fY]Yb`K`À`\\Yf`a`]h`Y]bYa
_`UfYb`Dfc[fUa`a`i`bX`æUW]a`GhfY]h`Ub`XYf`Gd]hnY`]b`X]Y
FY[]Yfi`b[`gj`YfUbhk`cfhi`b[`Y]bn]Y`Yb`"

8]Y'dc`]h]gW\Yb'9bhk]W_i b[Yb'k YfXYb']b'XYb'_ca a YbXYb
 A cbUhYb'ghUf_]a : c_i g'ghY\Ybž'i bX'X]Y : fY]Yb'K Å\`Yf'k YfXYb
 U`Yg'XUfUb'gYmYbž']\fY'I bhYfghØhni b['i bhYf'XYb'K Å\`Yfb']b
 F\Y]b`UbX!DZU`n'ni 'a cV']]g]YfYb"8]Y'NY]h'VYf]W\hYhž'XUgg'X]Y
 <YfUi gZc'fXYfi b['k Y]hYf\]b'VYghY\Yb'V'Y]Vhž'X]Y'Ub[YghfYVhYb
 N]Y'Y'ni 'YffY]W\Yb"

: Øf'k Y]hYfY'8YhU]`g'ni f'?UbX]XUhi f'j cb'εUW\]a 'GhfY]h'i bX'XYb
]bhYfbYb'9bhk]W_i b[Yb']bbYf\U`V'XYf'DUfhY]'YgYb'G]Y'a Y\`f'VY]
 F\Y]bdZU`n"

8YhU]`g	
Cfh	6]hVi f[ž'8Yi hgW\`UbX
EiY`Yb	<ul style="list-style-type: none"> • k k k "nY]h"XY • k k k "f\Y]bdZU`n"XY

6Ygi W\Yb'G]Y'i bg'Ui Z.'a Y]b!k]Yb"bYh