

DfchYghj cf`XYa `GhUXY`XY`@i l Ya Vci f[.
: @. `]b`XYf`? f]h]_°

Fi bX`%\$\$`A YbgWXYb`dfchYgh]YfhYb`j cf`XYa `GhUXY`XY
@i l Ya Vci f[`]Y[Yb`XYb` : @ žbUWXYa `; Yfgcb`FcXf][i Yg
hfchn`J Yfi fhY]i b[`Ui Z[YghY`h`k i fXY"



GhUXY`XY`@i l Ya Vci f[ž`@i l Ya Vi f[ž`@i l Ya Vi f[`!`Fi bX`%\$\$
A YbgWXYb` \UVYb`Ua `8]YbghU[UVYbX`j cf`XYa ` GhUXY`XY
@i l Ya Vci f[`XYa`cbghf]Yfh`5b`Ugg`XYf`DfchYghU`h]cb`k Uf`X]Y
i a ghf]hhYbY`9bhgWXY]Xi b[`XYg`i l Ya Vi f[]gWXYb` : i »VU`j YfVUbXg
fl @. ěž; Yfgcb`FcXf][i Yg`a `BUh]cbU`hYUa `Ui Zni ghY`Ybž`cVkc`
[Y[Yb`]\b`Y]bY`fYW`hg_`f`ÄZh[Y`J Yfi fhY]i b[`j cf`]Y[h`8]YgY
9bhgWXY]Xi b[`k Uf`XYf`5i g`OgYf`Z0f`a Ugg]j Y`? f]h]_`i bX`Gcf[Y`ØVYf
X]Y`6chgW`UZh`X]Y`XUa `]h`Ub`X]Y; YgY`gW`UZh[YgYbXYh`k]fX"

I bhYf`XYb`8Ya`cbghf`Ub`hYb`VYZUb`XYb`g]W`Ui`W`Dc`h]_`Yfž`XUfi`bhYf
X]Y; f0bYb`!5V[YcfXbYhY`8`↑ bU`6YfbUfX`"G]Y`Äi »YfhY`gW`UfZY
? f]h]_`Ub`XYf` : @ !Gd]hmY`i bX`ZcfXYfhY`?cbgYei`YbnYb`Z0f`X]Y
U`hi`Y`Y`G]hi`Uh]cb`"6YfbUfX`XYZ]b]YfhY`X]Y`@U[Y`U`g`Y]b` K cfgh

7UgY!GnYbUf]c`Z0f`XYb`JYfVUbX" `A fY`9a`d0fi b[`0VYf`X]Y
_0fn`]WkYb`9fY][b]ggY`k Uf`gd0fVUfz`]bgVYgcbXYfY`VYn0[`]Wk`XYf
GhY`i b[bU\`a`Y`j`cb` ; Yfgcb`F`cXf][i Ygž`X]Y`g]Y`Ua` `8]YbghU[`ni`f
?Ybbhb]g`bU\`a`" `8Ug`JYf\`U`hYb`XYf` : @` : [Y[Yb0VYf`XYb
DfchYgh]YfYbXYb`Ua` : fY]hU[`k Uf`i`ba` 0[`]Wk` žYf`_`ÀfhY`6YfbUfX
i bX`VYhcbhY`X]Y`K`]Wk]h[`_Y]hžY]b`NY]WkYb`ni`gYhYbž`k`À`fYbX`XYf
: c`_i`g`Ui`ZXYa`Gdcfh`Y]Y[Yb`gc`hY"

DfchYghU_h]cb`i`bX`6UbbYf

Ni`j`cf`ZUbX`]a`GhUX]cb`Y]b` : fYi`bXgWkUZhggd]Y`nk`]gWkYb
@`I`Ya`Vi`f[`i`bX`G`ck`Yb]Yb`ghUhh`C`f[`Ub]g]Yfh`k`i`fXY`X]Y
DfchYghU_h]cb`j`cb`ZYa`]b]gh]gWkYb` ; fi`ddYbž`XUfi`bhYf`7`8` : fUYb
Ub` ; YbXYf`"8]Y`8Ya`cbghf]YfYbXYb`VfUWk`hYb`6UbbYf`a`]h
5i`ZgWk]ZhYb`k`]Y`F`chY`?`UfhY`Z0f`X]Y` : @` : i`bX`F`chY`?`UfhY`[Y[Yb
; Yk`U`h`Ub` : fUi`Yb` `a`]h`8]YgY`6UbbYf`k`i`fXYb`Y`XcWk`Y`hk`U`n`Y`b
A`]bi`hYb`bUWk`5bd]ZZ`XYg`Gd]Y`g`j`cb`C`fXbYfb`YbhZYfbh"

A`U`i`]a`Y`A`]`h[`Ybž`DfÀg]XYbh]b`XYf`gcn]U`]gh]gWkYb` : fUi`Yb`f@G5DŁž
Ài`»`YfhY`g]Wk`Y`VYbZU`g`_`f]h]gWk`ni`f`5i`ZghY`i`b[`j`cb`F`cXf][i Yg`"G]Y
k`]Yg`Ui`Z`X]Y`bY[`Uh]j`Y`6`chgWkUZh`\]bž`X]Y`XUXi`fWk`Ub`↑`b[`Y
A`YbgWkYb`j`Yfa`]hhY`h`k`]fX`"A`]`h[`Yb`k`Uf`Ya`d0fh`0VYf`F`cXf][i Yg
?`ca`a`YbhUf`Ui`Z`bghU[`fUa`ž`]b`XYa`Yf`gU[`hY` : C`b`mi` ; cX`WUb
↑`X[`Y`a`Y`"G]Y`Zc`fXYfhY`_`UfY`F`Y[`Y`b`Z0f`Gdcfhj`YfV`AbXY`gck`]Y
Y]bY`J`YfUb`hk`cfhi`b[`XYf`A`]hgd]Y`Yf`i`bX`f]Wk`hYhY`]\`fYb`5ddY`Ui`Wk
Ub`X]Y`Dc`]h]_ž`i`a`ghfYb[`YfY`F`Y[`Y`i`b[`Yb`ni`gWkUZZYb"

F`Y`U`_`h]cbYb`XYf` : @`

8]Y`F`Y`U`_`h]cbYb`Ui`Z`X]Y`DfchYghY`i`bX`X]Y`UbZ`Ab[`]WkYb
9bhgWkY]Xi`b[`Yb`XYg` : @` : k`UfYb`[`Ya`]gWk`h`DUI`D\`]ddž`DfÀg]XYbh
XYf` : @` : ž`VYnY]Wk`bYhY`X]Y`?`f]h]_Yf]bbYb`U`g` : DgYi`Xc!Dc`]h]_Yf` `i`bX
j`Yfgi`Wk`hY`XUa`]hž`XYb`8fi`W`_`Ui`Z`XYb`JYfVUbX`ni`a`]bXYfb"
8YbbcWk`V`Y]Vh`X]Y`8YVUhhY`0VYf`XYb`i`a`[`Ub[`a`]h` : À`Yb`k`]Y
XYa`j`cb` ; Yfgcb`F`cXf][i Yg`k`Y]hYf`\]b`U`_i`h`i`bX`dc`Uf]g]Yfh`X]Y
A`Y]bi`b[`Yb`]b`XYf`^2`ZZYbh]Wk`_Y]h"

≠g[YgUa`h`nY][`h`X]Y`DfchYghU_h]cb`Y]bYb`_`UfYb`HfYbX`\]b`ni

a Y\ f' J YfUbhk cfhi b[gVYk i gghgY]b'ja 'Gdcfhi bX'XUg'6YghfYVYbž
 [YgY`gWUZh`WXY`K YfhY`k]Y`F YgdY`_hi bX'; `Y]WVYfYW h][i b[`]b
 XYb`J cfXYf[fi bX`ni `ghY`Yb"8]Y`8Ya cbghf]YfYbXYb`a UWXYb
 XYi h]WžXUgg`X]Y`K YfhY`XYg: i » VU`g`b]W h'a]h; Yk U`hi bX
 I b[YfYW h][_Y]hj YfY]bVUf`g]bX"

8YhU]`g	
C fh	GhUXY`XY`@ I Ya Vci f[ž`@ I Ya Vi f[ž @ I Ya Vi f[
E i Y`Yb	<ul style="list-style-type: none"> • k k k "hU[YV`Uhh"i • k k k "YggYbh]Y`"i

6Ygi WXYb`G]Y`i bg`Ui Z.`a Y]b!k]Yb"bYh