

9i fcdUg`X][]hU`Y`F Yj c`i h]cb. `K Yfc! K U`Yh`ghUfhYh`]b`@i I Ya Vi f[°

8]Y`9]bZ0\fi b[`XYf`X][]hU`Yb`K U`Yh`K Yfc`]b`@i I Ya Vi f[`UV
ě b]' & \$ & * `fYj c`i h]cb]Yfh[fYbn0VYfgWfY]hYbXY`NU\`i b[Yb
Z0f`J YfVfUi WfYf`i bX`<`ÀbX`Yf"



@i I Ya Vi f[ž`@i I Ya Vi f[`!`8]Y`9i fcdYUb`DUma Ybhg`ě]h]Uh]j Y
f9D±`U`h`Y]bYb`VYXYi hYbXYb`GWF]h]b`F]Wfhi b[`Y]bYg
Y]b`Y]h]WfYb`Yi fcd`À]gWfYb`NU\`i b[ggmghYa gi bhYfbca a Ybž
]bXYa `g]Y`Z0bZ`i I Ya Vi f[]gWfY`6Ub`Yb`U`g`bYi Y`A]h[`]YXYf
VY[f0» h`U`h``8]Y`6Ub`Yb`Gdi Yf`YYggž`6Ubei Y`ěbhYfbUh]cbU`Y`¼
@i I Ya Vci f[ž`DCGH`@i I Ya Vci f[ž`6Ubei Y`F U]ZY]gYb`i bX`6; @
6BD`DUf]VUg`k YfXYb`UV`9bXY`ě b]' & \$ & * `X]Y`X][]hU`Y`K U`Yh`K Yfc
Y]bZ0\fyb``8]YgY`ě]h]Uh]j Y`k]fX`XYb`?i bX.]bbYb`XYf`6Ub`Yb`Y]bY
[fYbn0VYfgWfY]hYbXY`NU\`i b[g`0gi b[`V]YhYbž`X]Y`Yg`]\bYb
Yfa 0[`]Wf`hž`Y]bZUW`i bX`gWf`bY``NU\`i b[Yb`]bbYf`U`V
@i I Ya Vi f[g`gck]Y`]b`X]Y`B UWf`VUf`ÀbXYf`6Y`[]Ybž: fUb`_fY]Wf`i bX
8Yi hgWf`UbX`j cfni bY`a Yb"

9D=UfVY]hYh]b`Yb[Yf`DUfhbYfgWUZh'a]h`XYa `:]bHYW!
I bhYfbY\`a Yb`@ I \i Vži a `K Yfc`]b`@ I Ya Vi f[`YfZc`[fY]W`ni
]bhY[f]YfYb``K Yfc`k]fX`U`g`Y][Ybgh`AbX][Y`5dd`ni f`J YfZØ[i b[
ghY`Ybž`X]Y`XYb`Bi hnYfb`b]W`h`bi f`DYYf!hc!DYYf!NU\`i b[Ybž
gcbXYfb`Ui W`Y]bYb`Ni [Ub[`ni `9!7ca a YfW`i bX
9]bnY`\UbXY`gnU\`i b[Yb`Yfa Ò[`]W`h``B UW`X`Yf`9]bZØ\fi b[
k YfXYb`J YfVfUi W`YbXY`]b`XYf`@[Y`gY]bž`FYW`bi b[Yb`Y]bZUW`ni
VY[`Y]W`Yb`gck]Y`?cbhc!ni !?cbhc!NU\`i b[Yb`]b`FY`cfXnY]h
Xi fW`ni ZØ\fyb"

: i b_h]cbU`]h`h`i bX`J cfnØ[Y`j cb`K Yfc

K Yfcž`U`g`5&5!8][]hU`!K U`Yh`_cbn]d]Yfhž`bi mh`XUg`G9D5`≠ghUbh
7fYX]h`HfUbgZYf!Dfchc`_c``ži a `V`]hngW`bY`Y`; Y`XhfUbgZYfg
nk]gW`Yb`XYb`6Ub__cbhYb`XYf`Bi hnYf.]bbYb`ni `Yfa Ò[`]W`Yb``8]Y
Bi hnYf`_ÒbbYb`]bbYf\U`V`j cb`%\$`GY`_i bXYb`i` Y`X`ØVYf`]\fY
HY`YZcbbi a a Yfž`9!A U]!5XfYggY`cXYf`Y]bYb`E F!7cXY`gYbXYb`i bX
Ya dZUb[Ybž`k Ug`X]Y`5bk YbXi b[`Ài » Yfgh`VYbi hnYfZFYi bX`]W`
a UW`h``6YfY]hg`]a `Bcj Ya VYf`&\$&(`j YfnY]W`bYhY`K Yfc`%(
A `])cbYb`Bi hnYf`i bX`\Uh`gY]h`XYa `GhUfh`]a `ž` `]&\$&(`UW`h
A `])cbYb`HfUbgU_h]cbYb`j YfUfVY]hYh"

8]Y`A Uf_hY]bZØ\fi b[`j cb`K Yfc`]b`@ I Ya Vi f[`ghY``hY]bYb
A Y]YbghY]b`ZØf`9D=XUfž`X]Y`Y]bY`ghUf`_Y`Dcg]h]cb`]a `Yi fcd`À]gW`Yb
NU\`i b[gj Yf`_Y`fga Uf`_h`UbghfYVh``9D=\Uh`g]W`ni a `N]Y``[YgYhnhž
XYb`J YfVfUi W`Yfb`i bX`<`AbX`Yfb`Y]bY`Y]b\Y]h`]W`Y
NU\`i b[g`Ògi b[`ni `V]YhYbž`XUVY]`k]fX`X]Y`X][]hU`Y`K U`Yh`U`g
GhUbXUFX!NU\`i b[gcdh]cb`[YZØfXYfh``@Ub[Zf]gh][`d`Ubh`9D=ž`K Yfc
Ui W`i]b`XYb`B]YXYf`UbXYb`Y]bni ZØ\fyb`i bX`ni g`Àh`]W`Y
: i b_h]cbYb`k]Y`6i m`Bck ž`DUm`@UhYf`f`b`B`D`@`i bX`HfYi Ydfc[fUa a Y
ni `]bhY[f]YfYb"

GhfUhY[]gW`Y`< YfUi gZcfXYfi b[Yb`i bX
5i gV`]W`_

Hfchn`X]YgYf`j]Y`j YfgdFYW`YbXYb`9bhk]W`_i b[Yb`g]Y`\h`g]W`X]Y`9D=
< YfUi gZcfXYfi b[Yb`[Y[YbØVYfž`X]Y`VYfY]hg`]b`ZfØ\YfYb`≠]h]Uh]j Yb

ni f'GWUZZI b['Y]bYg'Y]b\Y]h]WYb'Yi fcdÄ]gWYb
 NU\`i b[ggmghYa g'Ui Z[YhfYhYb'g]bX""Dc`h]gWY'i bhYfghØhni b['i bX
 Y]b'ØVYfnYi [YbXYg'K YfhUb[YVch'a i gghYb'Yfgh'bcW\ [Yk cbbYb
 k YfXYbž'i a 'XUg'j c`Y'DchYbn]U`j cb'K Yfc'Ui gni gW\ÖdZYb""9Dž
 [Y[fØbXYh'a 'ž `']&\$&\$ž\Uh]\fYb': c_i g'Ui ZK Yfc'j Yf`U[Yfhž
 bUWXYa ' [Yd`UbhY'K YhhvYk YfVgbYhmk Yf_Y'&\$&&'Y]b[YghY`h
 k i fXYb""l a 'X]YgY'<YfUi gZcfXYfi b[Yb'ni 'a Y]ghYfbž'a i gg'9D=
 ghfUhY []gWY'i bX'hU_h]gWY': fU[Yb'fi bX'i a 'X]Y'ϕhY[fUh]cb']a '9!
 7ca a YfWž'DCG!NU\`i b[Yb'i bX'k YfhgW\ÖdZYbXY
 8]YbghY]ghi b[Yb'_'ÄfYb"

A]h'XYa 'Yhn][Yb'GWf]hh'XYf'9]bZØ\fi b['j cb'K Yfc']b'@ | Ya Vi f[
 ØVYfk]bXYh'9D=b]W\h'bi f'ibUh]cbU'Y'; fYbnYbž'gcbXYfb'ghY`h'g]W
 Ui W\ [Y[Yb', VYfa UW'h[`cVU'Yf'NU\`i b[ga Yh\cXYb""8]Y'ØVYf
 (\$'A]`]cbYb'K Yfc!Bi hnYf'i bX'X]Y'ghÄbX][Y'9l dUbg]cb']b'k Y]hYfY
 Yi fcdÄ]gWY'@ÄbXYf'g]WYfb'X]Y'F'Y'Yj Ubn'i bX'XYb'9fZc`['XYg
 Dfc_Y_hgž'XUg`Ymh'h]W\Y]bY'5btk cfh'Ui Z'X]Y': fU[a Ybh]Yfi b['XYg
 Yi fcdÄ]gWYb'NU\`i b[ga Uf_hYg'V]YhYb'gc`"

| | |
|----------|--|
| 8YhU]`g | |
| Cfh | @ Ya Vi f[ž'@ Ya Vi f[|
| E i Y`Yb | <ul style="list-style-type: none"> • k k k "]h! Z]bUbna U[Un]b"XY •]bg][\hg"Z'U[g\]dUXj]gcfmdUfhbYf g"Wca |

6Ygi W\Yb'G]Y'i bg'Ui Z. 'a Y]b!k]Yb"bYh