

GYf]Y`j cb`6fUbXgh]Zhi b[Yb`]b`DYf` Dc`]nY]`V]hhYh`i a` <]bk Y]gY`

⊖`A Yfn][!K UXYfb`Yfa]hhY`h`X]Y`Dc`]nY]`bUW`a Y`fYfYb
6fUbXgh]Zhi b[Yb`]b`DYf`"NYi [Yb`k YfXYb`Xf]b[YbX`[Ygi W`h"



DYf`ž`8Yi hgW`UbX`!`5a` & " ' & \$ &) `k i fXY`ja` ; Ya Y]bXYVYn]f_
DYf`[`Y]W`XfY]`6fUbXgh]Zhi b[Yb`[Ya Y`XYhž`X]Y`XYf
Dc`]nY]]bgdY_h]cb`A Yfn][`Yf`YV]W`Y`Gcf[Yb`VYfY]hYb`"@Ui h`Y]bYa
6Yf]W`hj cb`bYk g"XY`k i fXYb`XUVY]`GhUdY`Ui g`< c`nž`< Yi VU`Yb
gck]Y`Y]b`_Y]bYf`HY]`Y]bYg`?cfbZY`XYg`]b`:`Ua`a Yb`[YgYhnh`"8]Y
Dc`]nY]`Yfa]hhY`h`XYfnY]hi bX`V]hhYh`X]Y`6Yj Ò`_Yfi b[`i a`A]h\`ZY"

8]Y`9fa]hh`Yf`XYf`Dc`]nY]]bgdY_h]cb`A Yfn][`UVYb`]\fY
I bhYfgi W`i b[`Ui Z[Ybca`a Yb`i bX`gi W`Yb`Xf]b[YbX`NYi [Yb`"5`Y
<]bk Y]gY`_ÒbbYb`i bhYf`XYf`HY`YZcbbi a`a Yf`\$*, *%#`\$(\$
[Ya Y`XYh`k YfXYb`"8Yf`JcfZU``k i fXY`Ua`ZfØ`Yb`Acf[Yb`XYg`" "
' & \$ &) ž[Y[Yb`\$*. & (`I` \fžj YfÒZYbh]W`hž[Ubni]b`XYf`< cZbi b[ž
XUgg`Ya UbX`Yhk Ug`ni`XYb`JcfZ`Yb`VY]hfU[Yb`_Ubb"

J Yf[Ub [YbY '6fUbXgh]Zhi b [Yb ']'b 'XYf'F Y []cb

8]YgY'J cfZÄ`Y`g]bX`b]W h`X]Y`YfghYbž`X]Y`X]Y`F Y []cb`VYgWÄZh][Yb`
6YfY]hg]a`'5i [i gh`&\$&&`YfY][bYhY`g]W`Y]bY`GYf]Y`j cb
6fUbXgh]Zhi b [Yb`]'b`@cg\Y]a`'Ua`'GYY"K Ä`fYbX`Y]bYg`NY]hfUi a g
j cb`bi f`k Yb][Yb`HU[Ybž`nk]gW`Yb`XYa`') "'i bX`+'`5i [i gh`&\$&&ž
k i fXYb`Xcfh`]bg[YgUa`h`ZØbZ`6fÄbXY`b]YXYf[Y`Y [hž`k]Y`gUUf!
a cgY`!bYk g"XY`VYf]W`hYh"

8Yf`YfghY`'6fUbX`VYhfUZ]Y]bY`G]m[Y`Y [Yb`Y]h`VYghY`YbX`Ui g
Y]bYa`'H]gW`i bX`nk Y]'6Äb`_Yb`Ua`'F Ughd`Uhn`Ub`XYf`6`&*,
nk]gW`Yb`@cg\Y]a`'Ua`'GYY`i bX`6f]hhYb`"Ni`XYb`XUfUi Z`Zc`[YbXYb
6fÄbXYb` [Y`ÖfhYb`j]Yf`J cfZÄ`Y`]'b`Y]bYa`'K`U`XghØW`_]'b`XYf
; Ya`Uf`_i b ['<]m`cW`g`Y`W`Yž`bU`Y`XYg`7Ua`d]b [d`UmYg`@cg\Y]a`"
8]Y`:'Yi Yfk Y`f`_`cbbhY`]'b`U`Yb`': Ä`Yb`Y]bY` [fÖ`»YfY`5i gVfY]hi b [
XYf`6fÄbXY`j Yf`]\bXYfb`"8]Y`j Yfk YbXYhYb`'A`UhYf]U`]Yb`gW`]YbYb
<c`n`i bX`Ghfc`\`ni`'gY]b"

I bhYfghØhni b ['XYf'6Yj Ö`_Yfi b ['YfVYhYb

8]Y`Y`hnhY`'6fUbXgh]Zhi b [']'b`@cg\Y]a`' [YgW`U`U`'Ua`'+'`5i [i gh`&\$&&ž
bUW`Y]bYa`'YfbYi h`U [[fYgg]j Yb`J cfZU`'i a`'%,`.\$`'i`f`"5i W`'\]Yf
gi W`Yb`X]Y`Dc`]nY]]bgdY`_h]cbYb`BcfXgUUf`UbX`i bX`A`Yfn]['bUW
<]bk Y]gYb`ni`XYb`HÄhYfb`"<]bk Y]gY`_`ÖbbYb`gck c`\`VY]`XYf
Dc`]nY]`BcfXgUUf`UbX`i bhYf`XYf`Bi a`a`Yf`\$*,`+%-`\$\$%\$`U`g`Ui W`
VY]`XYf`Dc`]nY]`A`Yfn]['i bhYf`\$*,`*%+\$(`\$`[Ya`Y`XYh`k YfXYb"

8]Y`k]YXYf`c`hYb`'6fUbXgh]Zhi b [Yb`]'b`XYf`F Y []cb`Yf`\Ö`Yb`b]W`h
bi f`X]Y`G]W`Yf`Y]hgVYXYb`_Yb`XYf`6fØf[Yfž`gcbXYfb`Ui W`XUg
9b[U[Ya`Yb`h`XYf`Öfh]W`Yb`Dc`]nY]ž`X]Y`G]W`Yf`Y]hni
[Yk Ä`f`Y]ghYb`i bX`X]YgYf`VYXfc`\`]W`Yb`9bhk]W`_i b [Yb
Ybh[Y [Ybni k]f`_Yb"

8YhU]`g	
C fh	DYf`ž`8Yi hgW`U`bX
E i Y`Yb	• k k k "bYk g"XY

8YhU]`g

- gUUf!a cgY`!bYk g"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`a Y]b!k]Yb"bYh