

B Yi Y'; YZU\ fYb_UfhYb`]a`GUUf`UbX.`Gc
gW\ Øhnh`XYf`GhUUh`j`c`f`GhUf`_fY`[`Yb`°

B Yi Y'; YZU\ fYb_UfhYb`ZØf`GhUf`_fY`[`Yb`]a`GUUf`UbX
j`YfVYggYfb`?`UhUghfc`d\`YbgW\`i`hn`i`bX`GhUXhd`Ubi`b`["
K`]W\`h`][`Y`>`Zc`fa`U`h`]c`b`Yb``Y`hnh`j`YfZØ`[`VUf`"



A`Yfn`][`ž`8`Yi`hgW\`UbX`!`GhUf`_fY`[`Yb`YfY`][`b`]ggY`\`UVYb`]b`XYb
j`Yf`[`Ub`[`Yb`Yb`>\`fYb`]a`GUUf`UbX`ni`Y`b`Yf`J`Y`n`U\`j`c`b
DfcV`Ya`Yb`[`YZØ`\`fhž`XUfi`bhYf`,`VYfgW\`k`Ya`a`i`b`[`Yb`ž`j`c`][`Y`Ui`ZYbY
?`Y`Yf`i`bX`i`bdUgg]YfVUfY`GhfU»`Yb`"8`]YgY`9fY`][`b`]ggY`\`UVYb`b`]W\`h
bi`f`GW\`À`XYb`Ub`;`YV`À`i`XYb`i`bX`>`ZfUghfi`_`hi`f`j`Yfi`fgUW\`hž`gcbXYfb
Ui`W\`X`Y`B`chk`YbX`][`_`Y`h`Y`b`Yf`VYggYfYb`J`c`f`g`c`f`[`Y`Ui`Z`[`YnY`][`h`>`>
X`]YgYa`Ni`gUa`a`Yb`\`Ub`[`\`Uh`X`Y`@`Ub`XYgfY`[`]Yfi`b`[`X`Y`9fghY`i`b`[
j`cb`b`Yi`Yb`GhUf`_fY`[`Yb`!`i`bX`9f`c`g`]c`b`g`[`YZU\`fYb`_`UfhYb`VYUi`ZhfU`[`hž
i`a`X`Y`i`c`[`Yb`gc`W\`Yf`9l`hfYa`YfY`][`b`]ggY`VYggYf`j`c`f`\`Yfni`gU`[`Yb`"
9fUfVY`]hY`h`k`i`fXYb`X`Y`?`UfhYb`]a`F`U\`a`Yb`Y`b`Yg
:`c`f`g`W\`i`b`[`gd`f`c`Y`_`hg`i`bhYf`XYf`@`Y`hi`b`[`j`cb`DfcZYggc`f`8`f`"5`d`Ug`Ub
MØfØ`_`Ub`XYf`\`hk`gUufž`k`c`Y`b`nk`Y`X`]a`Ybg`]c`b`U`Yg
C`VYfZ`À`W\`Yb`UVZi`gga`cXY`i`bX`Y`b`XfY`X`]a`Ybg`]c`b`U`Yg

; Y`ÅbXYa cXY`j Yfk YbXYh`k i fXYbž`i a `X]Y'; YZU\ fYb`fYU`]gh]gW
XUfni ghY`Yb"

8]Y`bYi Yb`? UfhYb`nY][Yb`i bhYf`UbXYfYa ` , VYfZi hi b[gZÅWYbž
K UggYfh]YZYb`gck]Y: `]Y» f]W`hi b[Yb`i bX`![YgW`k]bX][_Y]hYb`Ui Z`
8]YgY` ðZcfa Uh]cbYb`g]bX`b]W`h`bi f`ZØf`XYb`? UhUghfcd\YbgW`i hn
i bX`X]Y`GhUXhd`Ubi b[`j cb`YbhgW`Y]XYbXYf`6YXYi hi b[ž`gcbXYfb
g]bX`Ui W` \`]ZfY]W`ZØf`X]Y`df]j UhY`J cfcgcf[Y``F Yhhi b[gX]YbghY
ghY\Yb`XUXi fW`VYggYf`ja `6]Xž`k Y`W`Y`K Y[Y`]a `BchZU`
a Ò[`]W`Yfk Y]gY`i bdUgg]YfVUf`g]bX`Ni XYa `j YfXYi h]W`Yb`X]Y
? UfhYb`X]Y`K UggYfj YfhY`i b[`ØVYf`_ca a i bU`Y'; fYbnYb`\]bk Y[ž
k Ug`Y]bY`k]W`h][Y`A U» bU`a Y`ni f`F]g]_ca]b]a]Yfi b[`XUfghY`h"

; YZU\ fYbVYk Yfhi b[`i bX`9fcg]cbgf]g]_Yb

8]Y`bYi Yb`; YZU\ fYbVYk Yfhi b[g_UfhYb`_ca V]b]YfYb`K UggYfh]YZYb
a]h: `]Y» [YgW`k]bX][_Y]hYb`i bX`_Ugg]Z]n]YfYb`X]Y`F]g]_Yb`ZØf
A YbgW`Yb`i bX`: U\fnYi [Y`]b`j]Yf`Ghi ZYb.`j cb` [Yf]b[`V]g`gY\ f
\cW` "8]YgY`?`Ugg]Z]n]Yfi b[`]ghi bYf`Àgg`]W`ž`i a `dchYbn]Y`
f]g]_UbhY`C fhY`VY]`GhUf_fY[YbYfY][b]ggYb`ni `]XYbh]Z]n]YfYb`i bX
: `i W`hk Y[Y`ni `UbU`mg]YfYb``9f[ÅbnYbX`XUni `k YfXYb`UbXYgk Y]hY
9fcg]cbg[YZU\ fYb_UfhYb`YfghY`hž`i a `X]Y`5i gk]f_i b[Yb`j cb
6cXYbUVhfU[`i bX`A UhYf]U`UV`U[Yfi b[`ni `i bhYfgi W`Yb``8]YgY
? UfhYb`g]bX`k]W`h][ž`i a `[Yn]Y`hY`A U» bU`a Yb`ni f
9fcg]cbgj Yfa Y]Xi b[`i bX`!VYk Å`h][i b[`Ybhk]W`Y`b`ni `ÒbbYb"

8 Ug`: fØ\k UfbgmghYa `?`; 5Gž`XUg`ja `F U`a Yb`X]YgYg`Dfc`Y`hg
Ybhk]W`Y`h`k]fXž`]bhY[f]Yfh`XUg`&8!A cXY`ni f`J c f\YfgU[Y`XYf
5i gk]f_i b[Yb`i bX`XYg`NY]hdi b_hYg`j cb`GhUf_fY[YbYfY][b]ggYb`
Gcn]U`a]b]ghYf]b`DYhfU`6Yf[`cV`X]Y`6YXYi hi b[`X]YgYf
; YZU\ fYb_UfhYb`\Yfj cfž`]bgVYgcbXYfY`ZØf`X]Y`ZfØ`nY]h][Y`D`Ubi b[
j cb`GW`i hna U» bU`a Yb`i bX`X]Y`J YfVYggYfi b[`XYf`ðZcfa Uh]cbYb
ZØf`X]Y`6Yj Ò`_Yfi b["8 Ug`?`; 5G!GmghYa `gc`Y]b
ZÅW`YbXYW`YbXYg`: fØ\k UfbgmghYa `ja `GUUf`UbX`YhUV`]YfYb`i bX
Yfa Ò[`]W`h`Y]bY`X]ZYfYbn]YfhY`6YUbhk cfhi b[`XYf`: fU[Yb`K c
dUgg]Yfh`Yhk Ug3 ž`K Ug`dUgg]Yfh3 `i bX`K Ubb`dUgg]Yfh`Yg3 "8]Y
bYi Yb`? UfhYb`Yfa Ò[`]W`Yb`gca]h`Y]bY`i a ZUggYbXY`F]g]_c UbU`mgY
i bX`g]bX`UV`gcZcfh]a `; Ycdc fhu`XYg`GUUf`UbXYg`j YfZØ[VUf"

Ni gUa a Yb[YZUggh'nY][Yb`X]Y`bYi Yb`; YZU\ fYb_UfhYb`ZØf
 GhUf_fY[YbYfY][b]ggYž`XUgg`X]Y`@UbXYgfY[]Yfi b[`Yfbgh\ UZh`Ub`XYf
 J YfVYggYfi b[`XYg`? UhUghfcd\ YbgW`i hnYg`ja `GUUf`UbX`UfVY]hYh"
 G]Y`g]bX`b]W`h`bi f`Y]b`k Y]hYfYg`K Yf_nYi [`ni f`A]b]a]Yfi b[`j cb
 F]g]_Ybž`gcbXYfb`Ui W`Y]b`GW`f]h`i]b`X]Y`Ni _i bZhž`i a`X]Y
 < YfUi gZcfXYfi b[Yb`XYg`?`]a Uk UbXY`g`U_h]j `Ubni [Y\Yb"

: Øf`k Y]hYfZØ\ fYbXY`bZcfa Uh]cbYb`_ØbbYb`]bhYfYgg]YfhY`6Øf[Yf
 X]Y`; YZU\ fYb_UfhYb`ØVYf`XUg`; Yc d c f h U` `XYg`GUUf`UbXYg
 UVfi ZYb"5i W`k Y]hYfY`8YhU]`g`g]bX`]b`Y]bYa`6Yf]W`h`Ui Z`
 GUUfbYk g`j YfZØ[VUf"

8YhU]`g	
C fh	A Yfn][ž`8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "gc`"XY • k k k "gUUfbYk g"WŁa

6Ygi W`Yb`G]Y`i bg`Ui Z.`a Y]b!k]Yb"bYh