

9f`YVb]gc fh`F YXYb . `6Uff]YfYZfY]Yf
F i bX[Ub[`ZØf` < Òf[YgWÀX][hY`ghUfhYh°

8Yf`9f`YVb]gc fh`F YXYb`]b`A Yfn][`Yfk Y]hYfh`gY]b`]b`_`i`g]j Yg
5b[YVch`a`]h`bYi Yb`< ÒfUb`U[Ybž`i`a` `VUff]YfYZfY]Y
: Ø\fi b[Yb`ni` `Yfa` Ò[`]WYb"



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A Yfn][ž`8Yi hgW`UbX`!`8Yf`Nk YW_j YfvUbX`9f`YVb]gc fh`F YXYb
\Uh`gY]b`]b`_`i`g]j Yg`5b[YVch`Yf\`YV`]W`Yfk Y]hYfh`5V`gcZcfh`ghY\`Yb
a`cXYfbY`< ÒfUb`U[Yb`ZØf` ; fi`ddYbZØ\fi b[Yb`ni`f`J`YfZØ[i b[ž`X]Y
gdYn]Y``ZØf`\Òf[YgWÀX][hY`6Ygi`W`Yf`_`c`bn]d]Yfh`k`i`f`XYb``8]YgY
A`U`b`U`a`Y`Y`fa` Ò[`]W`h`Y`g`Y`f`gh`a`U`g`ž`X`U`gg`A`Y`bg`W`Y`b`a`]h
< ÒfVYY]b`hf`À`W`h][i b[`V`U`ff]Y`f`Y`Z`f`Y]`Ub`F`i`b`X[`À`b[Yb`Ø`V`Y`f`X`U`g
; Y`À`b`X`Y`X`Y`g`Y`Y`a`U`][Yb`6`Y`f[k`Y`f`_`g`h`Y]`b`Y`a`Yb`_`Ò`b`Y`b``8]Y
b`Y`i`Yb`D`Y`f`g`c`b`Y`b`ZØ\fi b[g`U`b`U[Yb`g]b`X`Y]W`h`ž`\`U`b`X`]W`i`b`X
Y]b`Z`U`W`ni` `V`Y`X]Y`b`Y`b`ž`k`U`g`X`U`g`< Òfj`Y`f`gh`À`b`X`b]g`U`i`W`]b`[`f`Ò`Y`f`Y`a
5`V`gh`U`b`X`ni`f`g`d`f`Y`W`Y`b`X`Y`b`D`Y`f`g`c`b`Y`f`\`Y`V`]W`j`Y`f`V`Y`gg`Y`fh`"

: Øf`< Òf[Yf`À`h`Y`hf`À[Yf`i`b`X`7`≠`B`i`h`n`Y`f`[]V`h`Y`g`ni`X`Y`a` `Y]b`Y`]b`X`i`_`h]j`Y
5`b`V]b`X`i`b[ž`X]Y`X`U`g`5`i`X]c`g][b`U`X]f`Y`_`h`U`i`Z`X`U`g`< Òf`g`m`gh`Y`a

ØVYfhfÀ[h'9f]WGwXbY]XYfz'XYf'GhUbXcfha UbU[Yf'i bX
; YgWÀZhgzØ\ fYfz'\YVh'X]Y'6YXYi hi b['XYf' ð_ i g]cb'\Yfj cf'i bX
VYhcbh'X]Y'J cfhY]'Y'gck c\`ZØf'X]Y'; ÀghY'U`g'Ui W'ZØf'X]Y
; ÀghY'ZØ\ fYf'"8 Ug'5b[YVch'f]W'hY'h'g]W'Ub'; fi ddYb'j cb'V]g'ni ') \$
DYfgcbYbž'k cVY]V]g'ni '&) 'HY]'bY\ a Yf'dfc'; fi ddY'a]h'XYb
< ÒfUb`U[Yb'Ui g[YghUhhY'h'k YfXYb'_ÒbbYb'"8]Y'Bi hni b['X]YgYf
HYW'b_]gh'VY]'; fi ddYbVi W'i b[Yb'_cghYbZfY]'i bX'_Ubb'ja
J cfUi g'fYgYfj]Yfh'k YfXYb"

5 hhfU_h]j]hÀh'XYg'GUUf`UbXYg`U`g VUff]YfYZfY]Yg`F Y]gY`UbX

8]Y'5 hhfU_h]j]hÀh'XYg'GUUf`UbXYg`U`g`VUff]YfYZfY]Yg`F Y]gY`UbX'k]fX
Xi fW'7Ufc`U`<Y]a Ubb'j cb'XYf'Hci f]ga i g'NYbhfU`Y'GUUf`UbX
i bhYfghf]W'Yb'"a '9f`YVb]gcfh'F YXYb'k i fXYb'VYfY]hg'a Y\ fYfY
5 hhfU_h]cbYbž'Y]bgW'`Y» `]W'XYf'Hci f]gh! ðZcfa Uh]cbž'XYa
K UggYf[UfhYb'i bX'XYf'; fc» Yb'K Yf_ghUhhž'bUW'XYa
? YbbnY]W'bi b[ggmghYa ' F Y]gYb'ZØf'5`Y`nYfh]Z]n]Yfh'"8]YgY
NYfh]Z]n]Yfi b['VYghÀh][h'X]Y'9]b\ U'hi b['gdYn]Z]gW'Yf
E i U`]hÀhg_f]hYf]Yb'ZØf'X]Y'6Uff]YfYZfY]\Y]hž']bgVYgcbXYfY'ZØf
A YbgW'Yb'a]h'< ÒfVY\]bXYfi b["

K]Y'X]Y'K YVgY]hY'F Y]gYb'ZØf'5`Y`Yf'Ài hYfhž'[]Vh'Yg'Y]bY'gdYn]Y`Y
? YbbnY]W'bi b['6Uff]YfYZfY]\Y]h'[YdfØZh' 'fhy]'k Y]gY'VUff]YfYZfY]
ZØf'A YbgW'Yb'a]h'< ÒfVY\]bXYfi b[ž'X]Y'VYgh]a a hY
5bZcfXYfi b[Yb'ghY`h'"8Uni '[Y\ Òfh'i bhYf'UbXYfYa ž'XUgg'Ub
GW'U'hYfbž'? UggYb'cXYf'']b'HU[i b[gfÀi a Yb']bXi _h]j Y'< ÒfUb`U[Yb
j cf\UbXYb'gY]b'a ØggYbž'i a 'X]Y'?ca a i b]_Uh]cb'ni 'Yf'Y]W'hYfb"
Ni XYa 'a ØggYb' ðZcfa Uh]cbYb'gW'f]Zh]W'cXYf'Zc'hc'fYU`]gh]gW
VYfY]h[YghY`h'k YfXYbž']bgVYgcbXYfY']b'5i gghY`i b[gfÀi a Yb'i bX
VY]'9i dcbUhYb"

E i U`]hÀhg_f]hYf]Yb'ZØf`VUff]YfYZfY]Yg`F Y]gYb

I a 'X]Y'6Uff]YfYZfY]\Y]h'ni '[Yk À\ f'Y]ghYbž'g]bX'i a ZUggYbXY
5bZcfXYfi b[Yb'Ub'j YfgW]YXYbY'6YfY]W'Yž'k]Y'F UX'i i bX
K UbXYfk Y[Y'gck]Y'GW'UZFÀi a Y'bØh]["'6Y]gd]Y'gk Y]gY'gc`hYb

F UXk Y[Y`VUff]YfYZfY]Y`6YgWk fY]Vi b[Yb`Ui Zk Y]gYbž`k Å\ fYbX
 K UbXYfk Y[Y`Xi fWk`[Yg]Wk YfhY` , VYfei Yfi b[Yb`i bX`Y]bXYi h][Y
 5i ggWk]`XYfi b[Yb`Wk UfU_hYf]g]Yfh`gY]b`gc`hYb"² ZZYbh`Wk
 ni [Åb[`]Wk Y`K 7g`a ØggYb`ni XYa`U`Y`) `?]`ca YhYf`]b`a UI]a U`
 &) \$`A YhYfb`9bhZYfbi b[`YffY]Wk VUf`gY]b"

8]Y`bYi Yb`9]bf]Wk hi b[Yb`]a`9f`YVb]gcfh`FYXYb`g]bX`gca`]h`Y]b
 VYXYi hYbXYf`GWk f]hh`]b`F]Wk hi b[`Y]bYf`]b`_`i`g]j`Yb` ; YgY`gWk UZh
 i bX`ghÅf`_Yb`X]Y`Dcg]h]cb`XYg`GUUf`UbXYg`U`g`UhhfU_h]j`Yg`N]Y`ZØf
 U`Y`FY]gYbXYbž`]bgVYgcbXYfY`ZØf`A YbgWk Yb`a`]h`VYgcbXYfYb
 6YXØfZb]ggYb"

8YhU]`g	
C fh	A Yfn][ž`8Yi hgWk`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "k cWk Ybgd]Y[Y`cb`]bY"XY • k k k "fY]gYb!Zi Yf!U`Y"XY

6Ygi Wk Yb`G]Y`i bg`Ui Z.`a Y]b!k]Yb"bYh