

@YVYbg[YZU\ f`Ui Z`XYf`5, .`Dc`nY]`ghc d d h
a UfcXYb`(\$!HcbbYf`VY]`DYf`°

J Yf_Y\fg_cbhfc`Y`b`A Yfn][!K UXYfb.`Dc`nY]`ghc d d h
i bg]WXYfYb`@_k`a`h`nU\`fY]WXYb`A`Ab[Y`b`Ui Z`XYf`5, `VY]
DYf`Ua`%*`"A U]`&\$&)"



5, `VY]`DYf`!6cf[ž`8Yi hgW`UbX`!`5a`%*`"A U]`&\$&)`Z0\fhY`X]Y
J Yf_Y\fgdc`nY]`A Yfn][`Ui Z`XYf`5, `VY]`DYf`!6cf[`Y]bY`k`]W h][Y
?cbhfc`Y`Xi fW`"8]Y`9]bgUhn_`f`Z`hY`Y`hYb`Y]bYb`fi`a`Ab]gWXYb
GUhY`ni`[`a`h]hU]Yb]gWYa`5i`Z]Y[Yf`Ubž`XYggYb`:`U\`fYfž`Y]b
(`!`Å\`f][Yf`Vi`[`Uf]gWXYf`A`Ubbž]b`Y]bYf`B`ch`U`hYVi`W`h`Y]bY
@Yb_nY]hi`bhYfvfYW`i`b[`j`cfbU\`a`ž`k`Ug`Ui`Z`XYi`hgWXYb
5i`hcVU\`bYb`j`YfV`chYb`]gh`8]YgYg`J`Yf[Y\`Yb`k`Uf`XYf`YfghY`5b`Ugg
Z0f`XUg`9]b[fY]ZYb`XYf`Dc`nY]ž`k`jY`GC`@`89`VYf]W`h`h`h`

6Y]`XYf`?`cbhfc`Y`k`i`fXYb`Yf\`YV`]WXY`A`Ab[Y`Ua`:`U\`fnYi`[
ZYgh[YghY`h`8]Y`Dc`nY]`Yb`hXYW`_`hY`b]W`h`bi`f`UV[YZU\`fYbY`F`Y]ZYbž
gcbXYfb`Ui`W`Y]bY`6fYa`gUb`U[Yž`X]Y`Ui`Z`A`][Y`DZY]Z[Yf`Ai`gWXY
j`cb`g]W`[UV`"a`5bgW`i`gg`Ub`X]Y`, VYfd`f0Z`b[`k`i`fXY`XYf`

GUhY`ni [`ni f`hYW.b]gWYb`DfØZghY`Y`k Y]hYf[Y`Y]hYh"8cfh'ghY`hY
Y]b` ; i hUW.hYf`]bg[YgUa h`&' `A`Àb[Y`ZYghž`X]Y`U`g`Yf\YV`]W`i bX
j Yf_Y`fgi bg]WYf`Y]b[Yghi Zh`k i fXYb"

9f\YV`]WY`A`Àb[Y`i bX`A`U»bU`a`Yb

Ni`XYb`ZYgh[YghY`hYb`A`Àb[Y`b`[Y\ØfhYb`i bhYf`UbXYfYa
Ui g[YZU`YbY`6Y`Yi W`hi b[ž`GW`ÀXYb`Ua`i bhYfZU`fgW`i hn`gck]Y
8YZY`hY`Ub`XYb`6fYa`gYb`i bX`Ua` : U`fk Yf`"5i Z[fi bX`X]YgYf
[fUj]YfYbXYb`A`Àb[Y`k i fXY`X]Y`K Y]hYfZU`fh`XYg` : U`fnYi [g
i bhYfgU[hž`i bX`XYf`@_k`k i fXY`j cf`C`fh'gh]`[Y`Y[h`Ni XYa`k i fXYb
CfXbi b[gk]Xf[[_Y]hYbj YfZU`fYb`[Y[Yb`XYb` : U`fYf`gck]Y`XYb
<U`hYf`Y]b[Y`Y]hYhž`i bX`Y]bY`G]WYf\Y]hg`Y]ghi b[`ZØf`XUg
ZYgh[Y`Y[hY`6i » [Y`X`k i fXY`\]bhYf`Y[h`8Yf` : U`fYf`nY][hY`g]W
Y]bg]W]h[`i bX`VYXUb`hY`g]W`VY]`XYf`Dc`nY]`ZØf`X]Y
Xi fW [YZØ`fhY`?cbhfc`Y"

8]Y`Bchk YbX][[_Y]h'gc`WYf`?cbhfc`Yb`k]fX`VYgcbXYfg`XYi h]W`ž
k Ybb`a`Ub`X]Y`G]hi Uh]cb`Y]bYg`UbXYfYb`@_k`!@Yb`_Yfg`VYhfUW`hYhž
XYf`Ua` `A`cbhU[`]b` : Y`XVUW`Y]bYb`J Yf_Y`f`ggd]Y[Y`XYa`c`]YfhY
i bX`UbgW`]Y»YbX`k Y]hYfZ` \f`6Y]Y]bYf`?cbhfc`Y`k i fXYb`%+
gW`k YfY`A`Àb[Y`ZYgh[YghY`hž`XUfi bhYf`Y]b`i b[YVfYa`ghYf
5i Z]Y[Yf`i bX`gW`UfZ`Ubh][Y`?UfcggYf]YhY]Y`8Yf`&, !`À`f][Y
@Yb`_Yf`k i fXY`VYbZU`g`Ub[YnY][hž`i bX`gY]bY
: U`fnYi [_Yb`bnY]WYb`k i fXYb`UV[Ybca`a`Ybž`k]Y`?fcbY`"Uh
VYf]W`hYhY"

8]Y`G]hi Uh]cb`j YfXYi h]W`h`X]Y`6YXYi hi b[`j`cb`fY[Y`a`À»][Yb
?cbhfc`Yb`i bX`G]WYf\Y]hga`U»bU`a`Yb`]a`GhfU»Ybj Yf_Y`f`ž`i`a
b]W`h`bi`f`X]Y`J Yf_Y`f`gg]WYf\Y]h`ni`Yf`\Ø`Ybž`gcbXYfb`Ui W
dchYbn]Y`Y` ; YZU`fYb`ZØf`UbXYfY`J Yf_Y`f`ghY]`bY`a`Yf`ni
a`]b]a`]YfYb`"Gc`WY`A`U»bU`a`Yb`k YfXYb`Ui W`k Y]hYf`]b
bchk YbX][`gY]bž`i`a`X]Y`G]WYf\Y]h`]a`GhfU»Ybj Yf_Y`f`bUW`\U`h][
ni`[Yk`À`f`Y]ghYb"

C fh	5, 'VY]'DYf`!6cf[ž'8Yi hgW\`UbX
E i Y`Yb	<ul style="list-style-type: none">• k k k "gc`"XY• k k k "_fcbY"Uh

6Ygi W\ Yb`G]Y`i bg`Ui Z. `a Y]b!k]Yb"bYh