

8 fUa Uh]gWk Yf`6UXYi bZU``Ua `6cghU`gYY.
@YVYb gfy hhi b [`]b ``Y hnhYf`GY_i bXY`

8 fUa U`Ua `6cghU`gYY. `9]b`6UXY[Ugh`j Yf`c`f`XUg`6Yk i gghgY]b"
9fgh\Y`ZYf`fYhhYhYb`]\b" `8@F; ` \YVh`6YXYi hi b[`XYf
N]j]`Wci fU[Y` \Yfj cf"



6cghU`gYYž`Bc\ZY`XYbž`8Yi hgWk`UbX`!`5a`GUa ghU[ž`XYb`%("
† b] ' & \$ &) ž`YfY][bYhY`g]Wk` [Y [Yb`%, .` \$`I` \`f`Y]b`XfUa Uh]gWk Yf
6UXYi bZU``Ua `6cghU`gYY`]b`Bc\ZY`XYb" `9]b`6UXY[Ugh`[Yf]Yh
k`À\fybX`XYf`Bi hni b[`Y]bYf`K UggYffi hgWk`Y`]b`Y]bY`dfY_`Àfy
G]hi Uh]cbž`j Yf`c`f`XUg`6Yk i gghgY]b`i bX`V`]YV`i bhYf`K UggYf"
NYi [Yb`XYg`JcfZU``gž`XYf`g]Wk`_i fn`j cf`XYf`GWk`]Y»i b[`XYg
GhfUbXVUXYg`Yfy][bYhYž`VYa Yf`_hYb`XYb`fy[i b[g`cgYb`A Ubb`i bX
nc[Yb`] \b`gcZcfh`Ub`@UbX" `8]YgY`gWk`bY``Y`FYU`_h]cb`k`Uf
YbhgWk`Y]XYbX`ZØf`X]Y`FYhhi b[`XYg`A UbbYg"

6Yj cf`X]Y`FYhhi b[g`_f`ÀZhY`Y]bhfUZybž`VY[UbbYb`X]Y`6UXY[`ÀghY
i ba]hhY`VUf`a]hiK]YXYfVY`YVi b[ga U» bU`a Yb" `8]Y`8Yi hgWk`Y
@YVYbg!FYhhi b[g!; YgY``gWk`UZhi`fB`@F; `Ł]a`GUUf`UbX`c`VhY`X]Y

F YU_h]cb`XYf`9fgh\Y`ZYf`U`g` VYgcbXYfg`VY\Yfnhi`bX
dfcZYgg]cbY` "A]bXYghYbg`Y]bY`gc`WXY`FYU_h]cb`_Ubb`]b
BchZÅ`Yb`YVYbgfYhhYbX`gY]bž`i`bhYfghfY]W`h`X]Y`8`@F` ;`i`bX
Yf]bbYfh`XUfUbž`XUgg`N]j`]W`ci`fU[`Y`i`bX`9fghY!`<`]ZY!`?`Yb`bh]ggY
YbhgWXY]XYbX`g]bX"

F Y hhi`b[`gY]bgUhn`i`bX`<`Y`]_`cd`hYf!`HfUbgdc`fh

Bi`f`k`Yb][`Y`A`]bi`hYb`bUW`XYa`YfghYb`B`chfi`Z`hfUZyb`X]Y
9]bgUm_f`Å`ZHY`XYf`8`@F` ;`i`bX`XYg`FYhhi`b[`gX]YbghYg`Ua`i`bZU`c`fh
Y]b`5i`Z[`fi`bX`XYg`_f]h]gWXYb` ;`Ygi`bX\Y]hgni`ghUbXg`XYg
j`Yfi`b[`ØW_hYb`A`UbbYg`k`i`fXY`XYf`FYhhi`b[`g`i`VgW`fUi`VYf
7`f]ghcd`l`%*`Ub[`YZcfXYfh`8`Yf`A`Ubb`Yf\]Y`h`Y]bY`ghUV`]g]YfYbXY
6Y\UbX`i`b[`j`cf`C`fhi`bX`k`i`fXY`Ub`gW`]Y»`YbX`]b`Y]bY`?`]b]_`
[`YZc[`Yb"

8]Y`Dc`nY]`Ui`g`K`UXYfb`g]WXYfhY`XYfk`Y]`XYb`@UbXYd`Uhn`ZØf`XYb
<Y`]_`cd`hYf`5a`GcbbhU[`[`UV`Yg`_Y]bY`bYi`Yb`bZcfa`Uh]cbYb`ni`a
 ;`Ygi`bX\Y]hgni`ghUbX`XYg`A`UbbYgž`k`Å`fYbX`9fa`]hhi`b[`Yb`ni`f
l`bZU`i`fgUWXY`ja` ;`Ub[`Y`g]bX"

9fghY`<`]ZY`i`bX`X]Y`F`]g]_`Yb`VY]a

F Y hhi`b[`gj`Yfgi`W

8Yf`J`cfZU`Yf]bbYfh`Ub`k`]W`h][`Y`5gdY`_hY`XYf`9fghYb`<`]ZY`VY]
6UXYi`bZÅ`Yb`"U`i`h`XYb`A`U`hYgYfb`gc`hY`VY]`Y]bYa
F Y hhi`b[`gj`Yfgi`W`X]Y`9][`Ybg]WXYfi`b[`]a`a`Yf`J`c`ffUb[`]UVYb`"
6Y`_UbbhY`F`]g]_`Yb`g]bXž`XUgg`Yfhf]b`_YbXY`DYfgc`bYb`dUb]gW
fYU[`]YfYb`i`bX`j`Yfgi`WXYb`_ØbbhYbž`g]W`Ub`FYhhYfb
ZYghni`_`Ua`a`Yfbž`k`Ug`YVYbZU`g`ni`Y]bYf`XfUa`Uh]gWXYb`G]hi`Uh]cb
ZØ`fYb`_Ubb`"9]b`FYhhi`b[`gj`Yfgi`W`gc`hY`b]Ya`U`g`Ui`g`Y]bYf
Dcg]h]cb`c`bY`ZYghY`<`U`hYfi`b[`]YfZc`[`Yb"

9g`k`]fX`[`YfUhYbž`bUW`FYhhi`b[`gf]b[`Ybž`GY]`Yb`cXYf`UbXYfYb
gW`k`]a`a`VUfYb` ;`Y[`YbghÅ`bXYb`ni`gi`WXYbž`i`a`XYb`9fhf]b`_YbXYb
ni`YffY]WXYb`"8]Y`BÅ`Y`ni`a`9fhf]b`_YbXYb`gc`hY`j`cb`\]bhYb
Y]b[`Ybca`a`Yb`k`YfXYbž`i`a`Y]b` ;`Ygh`_`Ua`a`Yfb`ni`j`Yfa`Y]XYb"

Ni XYa `nA\`hVY]`6UXYi bZ\`Yb`YXY`GY_i bXYžXU
GUi YfghcZza Ub[Y`ni`gWk YfYb`GW`AXYb`cXYf`gc[Uf`ni`a`HcX
ZØ\`fYb`_Ubb" `b`XYf`YfghYb`D\`UgY`gc`hY`gcZc`fh`a`h`XYf`6YUha`i`b[
XYf`VYhfcZZYbYb`DYf`gc`b`VY[`cbbYb`k`YfXYbž`Ui`W`k`Ybb`X]Yg`]b
gY]W`hYa`K`UggYf`b`chk`YbX][`]gh"5bgW`]Y»YbX`_ÖbbYb`X]Y`9fghY!
<]ZYa`U»bU\`a`Yb`Zc`fh[`YgYhnh`k`YfXYb"

8Yf`hfU[`]gW`Y`J`cfZU``Ua`6cghU`gYY`nY][`hž`k`]Y`k`]W`h][`Yg`]ghž`]b
gc`W`Yb`G]hi`Uh]cb`Yb`f]W`h][`i`b`X`gW`bY``ni`Ub`XY`b" `Gck`c`\`
N]j`]W`i`fU[`Y`U`g`Ui`W`X]Y`?`Ybbhb]ggY`]b`9fghYf`<]ZY`_ÖbbYb`b]W`h
bi`f`@YVYb`fYhYbž`gcbXYfb`Ui`W`X`Uni`VY]hfU[`Ybž`Ui`g`Y]bYf`
_f]h]gW`Yb`G]hi`Uh]cb`XUg`6YghY`\`YfUi`gni`\`c`Yb"

: Øf`XYhU]``YfhYfY`bZcfa`Uh]cb`Yb`ni`9fghY!<]ZY!A`U»bU\`a`Yb`VY]
6UXYi`bZ\`Ybž`Ya`dZY\`Yb`k`]f`Y]bYb`6`]W`_`Ui`Z`X]Y`GY]hY`XYf`
A`U`hYgYfž`X]Y`Y]b][`Y`b`Ø`hn`]W`Y`<]bk`Y]gY`i`b`X`H]ddg`V]YhYh`<]Yf`
[`Y`h`g`ni`XYb`H]ddg"

A`Y`f`Ø`VYf`XYb`J`cfZU``Ua`6cghU`gYY`YfZU\`fYb`G]Y`]b`Y]bYa`
6Yf]W`h`XYg`6`Ui`]W`hfYdc`fhg.`8fUa`Uh]gW`Yf`6UXYi`bZU``Ua`
6cghU`gYY"

8YhU]`g	
C`fh	6cghU`gYYž`B`c`\ZY`XYbž`8Yi`hgW`UbX
E`i`Y``Yb	<ul style="list-style-type: none">• V`Ui`_]W`hfYdc`fh!gUUf`UbX"XY• k`k`k`"a`U`hYgYf"XY

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`a`Y]b!k`]Yb"bYh