

J YfnÒ[Yfi b[Yb 'VY]'GhfU» YbVUi . GUUFVfØW_Ybg'bYi Y' < U`hYghY`Y`Y']b ; YZU\ f°

8]g_fYdUbn'nk]gWXYb'Ub[Y_ØbX][hYb'i bX'hUhgÅW`WXYb
: Yfh][ghY`i b[ghYfa]bYb'XYf'GhfU» YbVUi UfVY]hYb']b
GUUFVfØW_Yb'gcf[h'ZØf'l ba i h"



B U`VUW ž'8 Yi hgW`UbX'! ' ð 'GUUFVfØW_Yb'gcf[h'Y]bY'6Ui ghY`Y
ZØf'l ba i h'i bhYf'XYb'5bk c\bYfb"9]b'@YgYfž'XYf'Ui W`ja
GhfU» YbVUi 'hÅh[']ghž'Ài » Yfh'g]W`_f]hgW`ØVYf'X]Y'Ub\U`hYbXYb
J YfnÒ[Yfi b[Yb 'VY]'XYb'GhfU» YbVUi UfVY]hYbž'X]Y'VYfY]hg'gY]h
[YfUi a Yf'NY]h'UbXUi Yfb"K]Y'GUUFVfØW_Yf'NY]hi b['VYf]W`hYhž
k i fXY'XYa '@YgYf'ja ' ð ']'&\$&('a]h[YhY]'hž'XUgg'X]Y'5fVY]hYb'V]g
9bXY'XYg' ð\ fYg'&\$&('UV[YgW`cggYb'gY]b'gc`hYb" 'Hfc'h'X]YgYf
Ni gU[Y'V'Y]Vh'X]Y': Yfh][ghY`i b['YXcW`Ui g"

8 Yf'@YgYf'Uf[i a Ybh]Yfhž'XUgg'XYf'l bhYfVUi 'XYf': `ÅWYž'X]Y'Ui W`
Y]bY'bYi Y'6i g\U`hYghY`Y`Y' i a ZUgghž'VYfY]hg'VYYbXYh'gY]"@YX][']W`

X]Y`8YW_gWk]Wk hZY\`Yz`X]Y`gY]bYf`A Y]bi b[`bUWk`]bbYf\U`V`Y]b`V]g
nk Y]`HU[Yb`Ui Z[YVfUWk h`k YfXYb`_`ObbhY"Ni XYa`]gh`X]Y
XYfnY]h][Y`6i g`U`hYghY`Y`ØVYfZØ`h`k Ug`Ui g`G]Wk h`XYg`@YgYfg`ni
Y]bYf`[YZ`A`f`]Wk Yb`G]hi Uh]cb`ZØf`DUggUb hYb`ž]bgVYgc bXYfY`ZØf
Fc``ghi` \ZU`fYf`i bX`9`hYfb`a`]h`?`]bXYfk U[Yb`ž`ZØ`fh"8]YgY
I a gh`AbXY`_f]h]g]Yfh`XYf`@YgYf`U`g`i bj YfUbhk cfh]Wk`ja` <]bV`]W_
Ui ZX]Y`J Yf`_Y`fgg]Wk Yf`Y]h"

J YfnØ[Yfi b[Yb`i bX`X]Y`J YfUbhk cfhi b[`XYf GhUXh

8]Y` : Yfh][ghY`i b[`XYf`bYi Yb`<U`hYghY`Y`gc`bi b`Yfgh`9bXY`&\$&)
YfZc`[Yb`ž`k Ug`VYXYi hYh`ž`XUgg`g]Y`nk Y]`J\`fY`bUWk`XYa` `5VgWk`i gg
XYf`i a`]Y[YbXYb`K c`bVYVUi i b[`b]Wk hg`UbXYfYg`U`g`Y]b
i bYfZfYi`]Wk Yg`H\Ya U`V`Y]VYb`k]fX`"GhUXhgdFYWk Yf`H\ca Ug`6`i [
Yf`_`Àfh`ž`XUgg`Ybh[Y[Yb`XYf`5bbU`a` Y`XYg`@YgYfg`X]Y
GWk chYfZ`ÀWk Y`j cf`XYa` ; Y`k Y[`bcWk`b]Wk h`ja` I bhYfVUi`ZYfh][
gY]"`9g`gY]`b]Wk h`bi f`X]Y`8YW_gWk]Wk h`YfZcfXYf`]Wk ž`gcbXYfb`XYf
CVYfVUi`a` ØggY`j c`gh`AbX][`bYi` \Yf[YghY`h`k YfXYb`ž
Y]bgWk`Y]`Wk`XfY]`bYi Yf`5gd`U`hgWk]Wk h`Yb" `A ca YbhUb`gY]
`YX][`]Wk`Y]bY`dfcj]gcf]gWk Y`GWk chYfgWk]Wk h`Y]b[YVUi`h"

Ni g`Àh`]Wk`k]fX`X]Y`<U`hYghY`Y`Z`X]Y`j cb`XYa` `@YgYf`U`g
Bch`U`hYghY`Y` `VYnY]Wk bYh`k]fX`ž`gY]h`J\`fYb`[Ybi hnh`ž`k Ug`X]Y
6YXYb`_Yb`VYnØ[`]Wk`XYf`J Yf`_Y`fgg]Wk Yf`Y]h] Yfgh`Àf`_h"8]Y
J YfnØ[Yfi b[Yb`XYf`GhfU`YbVUi a U`bU`a Yb`k YfXYb`Ui Z
bch`YbX][Y`5Vgh]a` a i b[Yb`ZØf` : ØfXYfa`]hhY`i bX`]bhYfbY
8]g`_i gg]cbYb`ni fØW`[YZØ`fh" ; `ØW`_]Wk Yfk Y]gY`]Y[h`a`]hh`Yfk Y]`Y
Y]bY` : ØfXYfni gU[Y`j cf`ž`X]Y`Yg`XYf`GhUXh`Yfa` Ø[`]Wk h`ž`a`]h`XYf
5i ggWk fY]Vi b[`i bX`6Ui j cfVYfY]hi b[`ni`VY[]bbYb"

5i gV`]W`Ui ZX]Y`_ca a YbXYb`A cbUhY

8Yf`[Yd`UbhY`6Ui VY[]bb`ZØf`X]Y`F YghUfVY]hYb`]gh]a` Gd`Àhgca`a` Yf
cXYf`<YfVgh`Ub[Yg]YXY`h"9]bY`6YgWk`Yi b][i b[`XYg`DfcnYggYg`]gh
U`YfX]b[g`b]Wk h`a` Ø[`]Wk ž`XU`X]Y`j cf[Y[YVYbYb`5V`Ài ZY`i bX
5i ggWk fY]Vi b[gf]Wk h`]b]Yb`Y]b[Y`U`hYb`k YfXYb`a` ØggYb"8]Y

G]hi Uh]cb`k]fX`a Ò[`]Wk Yfk Y]gY`Ui Wk`Xi fWk`X]Y`9a dZY`i b[`j cb
 FY[Y`k Yf_Yb`k]Y`XYa`XYf`:`; GJ`VYY]bZi gghž`X]Y`hYWk]gWk Y
 GhUbXUfXg`i bX`GUWk] Yf`U`hY`fi bX`i a`GhfU» YbVUi`i bX
 !g]Wk Yf`Y]h`fY[Y`b`"8]YgY`FY[Y`k Yf_Y`g]bX`i]b`nk Y]? UhY[cf]Yb
 i bhYfhY]`hž`k cVY]`X]Y`YfghY`? UhY[cf]Y`c`Y`J YfV]bX`]Wk_Y]h`Uhž
 VYgcbXYfg`k Ybb`g]Y`U`g`J YfhfU[gVYghUbXhY]`[Ybi hnhk YfXYbž
 k À`fYbX`X]Y`nk Y]hY`? UhY[cf]Y`9a dZY`i b[Yb`ZØf`XYb`GhUbX`XYf
 HYWk]_`i a ZUgghž`X]Y`YVYbZU`g`]bbYf`U`V`XYf`:`; GJ`UV[Ygh]a`a`h
 g]bX`fi ; GJ`L`

8]Y`Ub`U`hYbXYb`DfcV`Ya Y`fi bX`i a`X]Y`6i g`U`hYghY`Y
 fYZY_h]YfYb`X]Y`<YfUi gZcfXYfi b[Ybž`a`]h`XYbYb`Gh`XhY`VY]
 a`cXYfb]g]YfYbXYb`b`ZfUghfi`_hi`fdfc`Y`_hYb`_cbZfcbh]Yfh`g]bX`"8]Y
 5bk`c`bYf`cZZYb`Ui ZY]bY`VU`X][Y`@Øgi b[ž`i`a`]`fY`G]Wk Yf`Y]h
 i bX`@YVYbgei U`]h`h`ni`j`YfVYggYfb`"

8YhU]`g	
Cfh	B U`VUWkž`8Yi hgWk`UbX
Ei Y`Yb	<ul style="list-style-type: none"> • k k k "gUUfVfi YW_Yf!nY]hi b["XY • k k k "Z[gj "XY

6Ygi Wk Yb`G]Y`i bg`Ui Z.`a Y]b!k]Yb`bYh